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1 **Municipal solid waste management technological barriers: A hierarchical structure approach**
2 **in Taiwan**

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43 **Municipal solid waste management technological barriers: A hierarchical structure approach**
44 **in Taiwan**

45
46 **Abstract**

47 The ecosystem of digital technologies in Industry 4.0 is growing continuously, new data and
48 information sources integration rising has carried notable value in waste management transitions
49 with various technological barriers remains. The municipal solid waste management
50 technological attributes are illustrated by qualitative information, and it is hard to form the
51 consistent interdependence hierarchical structure under interrelationships. This study applies
52 the fuzzy Delphi method to obtain the valid attributes. Fuzzy decision-making trial and evaluation
53 laboratory is to envisage the interrelationships among the attributes. The analytic network
54 process is to test the consistency among the hierarchical structures. The results provide an insight
55 of municipal solid waste management technological barriers in Taiwan. The cyber-physical
56 limitations, artificial intelligence application challenges, and human interface problems as cause
57 aspects. In practices, (1) inadequate public data, (2) robotic process automation limitations, and
58 (3) lack of predictive and emergency assistance, hinders the municipal solid waste management
59 technological improvement.

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61 **Keywords:** Municipal solid waste management; technological barriers; Industry 4.0; sustainable
62 municipal; fuzzy decision-making trial and evaluation laboratory; Analytical network process

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84 **Municipal solid waste management technological barriers: A hierarchical structure approach**
85 **in Taiwan**

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87 **1. Introduction**

88 Industry 4.0 (I4.0) plays an important role in carrying sustainable urban commodities by
89 integrating in the municipal solid waste management (MSWM) framework (Kanojia &
90 Visvanathan, 2021; Khan et al., 2022). As the ecosystem of digital technologies and instruments
91 are growing continuously, and a rising petition to integrate and accomplish new data and
92 information sources has carried noteworthy deviations in value and waste management
93 transitions (Chen et al., 2018). Fatimah et al., (2020) proposed that reaching sustainability in
94 MSWM is more possible, efficient, reliable, optimum, and transparent via the internet-of-things
95 (IoT) and information communication implementation in the I4.0 revolution era. Cohen & Gil
96 (2021) argued that data-driven, smart and intelligent, or digitalization techniques regards are
97 escalating how municipal waste and resources are managed. However, the MSWM has been deal
98 with various technological barriers remains to urban planners and practical engineers that
99 requires serious attention by municipalities in achieving sustainable and smart performance
100 (Abuga & Raghava, 2021; Onoda, 2020). This study aims to explore those MSWM technological
101 barriers under I4.0 practices by which satisfactory achievement of a new smart and sustainable
102 municipal management.

103 In Taiwan, MSWM is an elemental component of cities' sustainability concerning processing
104 commotions, adaptableness, and the multiplicity of waste from generating source to treatment,
105 and disposal stage (Fatimah et al., 2020). Taiwan has been implementing many MSWM practices
106 due to a high-density population that massively upsurges the amount of solid waste. The
107 municipalities and its local waste management administration have worked together to form a
108 concomitant and effectual waste management network that perseveres the cities' sustainable
109 standards. Certainly, it has achieved noteworthy successes, as the Taiwan was able to manage
110 and capture 99.98% of waste, and the retrieval ratios touched to 53.5% in 2020 (Taiwan
111 Environmental Protection Administration, 2020). However, as the increasing of waste disposal
112 cost, the Taiwan's MSWM has reached it constrains regarding to the efficiency of waste
113 diminishment and resource reutilization practices (Sung et al., 2020). Despite the well-practices
114 in waste management, the waste is increasing, the MSWM infrastructure is continuously in heavy
115 compression, and treatment and disposal charges have raised over the past years. The current
116 technologies are getting to be expired and reaching their frontiers, and many of them confront
117 either crave for maintenance or an end-of-life (Bui and Tseng, 2022). To detect MSWM
118 opportunities and engage in sustainability, proper shifting in technological planning is important,
119 and the accomplishment of I4.0 is a potential mid- and long-term direction; and the barriers on
120 progressing and utilizing knowledge of I4.0 into the MSWM craves for being emphasized, since
121 waste management data are inadequate or incoherent, the progress incline unstable. Further,
122 public information management and security also presents exclusive social, ethical, lawful,
123 confidentiality, and safety confronts that need to be tackled before factual deviations are
124 attained (Chauhan et al., 2021). Therefore, in-depth investigation is essential to ensure the

125 MSWM move towards I4.0 properly, and create a risk-free environment of resource dissolve and
126 society collapse, where MSWM are kept from being vulnerable.

127 I4.0 deploys the fundamental information technologies development via the cyber-physical
128 systems, big data, Internet of Things (IoT), artificial intelligence, along with how human interacts
129 to such technologies (Foresti et al., 2020; Roblek et al., 2020; Huang & Koroteev, 2021; Bui and
130 Tseng, 2022). The waste management has used these technologies to capture, transmission,
131 utilized such information to communication, testing and experiments, to enhance the operations
132 capabilities and achieve efficient performance (Hannan et al., 2015; Esmailian et al., 2018;
133 Cohen & Gil, 2021). Unforeseen coincidences are evaded, and reliability and safety are increased.
134 For example, Fukuyama (2018) argued that the big data helps to forecast the outcomes of waste
135 transportation laying down, or precisely evaluate the policies or pilot experiments on MSWM.
136 Sharma et al. (2020) suggested the IoT is a driver of smart cities' transformation to form an
137 advance waste management structure, conveyance, and to achieve better human life. Chauhan
138 et al. (2021) and Kanojia & Visvanathan (2021) claimed that the cyber-physical systems imply
139 integration and connection between physical and virtual to accomplish the predefined purposes.
140 Mooney (2018) and Huang & Koroteev (2021) declared artificial intelligence allow authorities to
141 run complex waste management system intelligently by determining the most optimal solutions.
142 Further, Foresti et al. (2020) advocated human-machine interface activities support preparation
143 in the MSWM preceding continuance, hence, reducing instructing costs, improving productivity,
144 and create a human-machine interaction for smart supervisor design. However, so far, Taiwan's
145 MSWM has not given any crucial employment and efficiently manipulate I4.0 technologies. Such
146 technologies bear impending jeopardies, such as data privacy problems, cyber-attacks, liability
147 concerns, enlarged maintenance and expenses, and augmented communal discrimination (Bui
148 and Tseng, 2022). Although I4.0 is partially supporting MSWM, the processing protocols and
149 standards to provide comprehensive structuring as well as a holistic digitalization processes still
150 unclear due to not all the challenges and barriers on I4.0 practices are fully addressed (Cohen &
151 Gil, 2021). Therefore, indicate the judicious barriers for the enhancement of MSWM performance
152 and practical improvement in the I4.0 context is necessary.

153 An effective MSWM needs to integrate the entire waste management system and fit in
154 complete operationalize related procedures (Marshall and Farahbakhsh, 2013; Batista et al.,
155 2021; Khan et al., 2022). Fukuyama (2018) argued that cities should access big data to construct
156 cyberspace architecture. Chen et al. (2021) highlighted the artificial intelligence, IoT need to be
157 integrated to build and manage intelligent data systems to guarantee security and safety of smart
158 waste management infrastructure. Mavrodieva & Shaw (2020) envisaged cyber-physical spaces
159 for a more precise data since then improve the problem-solving ability and value foundation.
160 however, this requires an excessive time and human wealth to transform the complex data into
161 easy-to-use information to humans (Foresti et al., 2020). The human-machine interface should
162 be concerned and customized to ensure effective arrangement, reduce the failures jeopardy;
163 thus, reduce the aberrations and foster the waste elimination (Foresti et al., 2020; Batista et al.,
164 2021). Yet, there is still various uncertain technological challenges with unobservable inter-
165 relationship among the MSWM, causing multicollinearity hitches related to Taiwan's MSWM
166 implementation due to the rapid apprehensions of wellness and sustainability objectives (Asefi

167 et al., 2020; Nguyen et al., 2020). As an emergent matter for addressing the growing MSWM
168 challenges, understanding the inter-relationship among I4.0 integrated barriers in MSWM will
169 make better conceptual alignment in improving the practical performance. In sum, the objectives
170 are as follow.

- 171 • To acquire a valid MSWM barrier set under I4.0 practices;
- 172 • To detect the causal inter-relationships inside the MSWM hierarchical structure under
173 uncertainties;
- 174 • To indicate the judicious barrier obstructing Taiwan’s MSWM under I4.0 practices.

175 Given the many interrelated attributes in decision-making difficulties, the use of multi-criteria
176 decision-making tools is an ordinary appropriate. Since there is a vagueness and uncertainty in
177 evaluators’ linguistic references, A hybrid method, combining the fuzzy Delphi method (FDM), a
178 fuzzy decision-making trial and evaluation laboratory (DEMATEL) and the analytic network
179 process (ANP), is applied to acquire valid hierarchical structure and detect the causal inter-
180 relationships among the measured barriers. The FDM are employed to refine the valid structural
181 barriers stemmed from the literature (Tsai et al., 2021). The fuzzy DEMATEL is utilized to identify
182 the causal inter-relationships within MSWM attributes (aspect and barriers) by forming the
183 evaluators’ perceptions (Tseng et al., 2018a). The ANP is to confirm the consistency among the
184 hierarchical structures by assessing inter-dependencies among the attributes (Bui et al., 2020a).

185 This study helps MSWM decision-makers, municipals stakeholders, policy-makers, and
186 government to empathize the noteworthy of I4.0 practices in MSWM implementation. Both
187 theory and practice fields are contributed: (1) a valid MSWM technological barriers set under I4.0
188 practices is acquired to encompass the understanding of MSWM in the literature; (2) the barriers’
189 causal inter-relationships are identified, and the dependent consistency among the barriers are
190 shown to improve the MSWM structural network; and (3) critical barriers for the managerial
191 enhancement in the I4.0 practices are identified supporting the practical MSWM implementation
192 in Taiwan.

193 The residue of this study is excessed in 5 sections. The next section discusses the MSWM and
194 I4.0 related literature, the applied method, and the MSWM technological barriers under I4.0
195 practices for measurement. The Taiwan MSWM case background and applied methods are
196 described in the third section. The fourth and the fifth sections disclose the results and deliver
197 theoretical and managerial implications. The last section covers this study’s conclusion,
198 contributions, limitations and suggestions for future works.

199

200 **2. Literature review**

201 This section discusses the MSWM and I4.0 associated literature, the proposed method, and
202 the MSWM technological barriers under I4.0 practices for measurement.

203 **2.1. Municipal solid waste management**

204 Municipal solid waste (MSW) includes number of waste types, such as food, plastics, paper,
205 textiles, glass, and metals; and the volume of deviates waste generation and characteristics is
206 various from viewpoints, politic and legislation stratagems, the different economic views to
207 (Burnley, 2007). The waste sources in mainly from industrialization, population growth,
208 household incomes raise changing consumption precedents and preferences (Abuga & Raghava,

209 2021). The waste reflects the culture that creates it and has an undesirable and harmful effect
210 on the social health and environment (Rana, 2017; Khan et al., 2022). MSWM is a complex system
211 exaggerated by many aspects that vigorously influence each other and impossible to be described
212 by taking a solitary and inert standpoint (Di Nola et al., 2018; Sharma et al., 2018; Bui et al.,
213 2020a). Nguyen et al. (2020) argued that the MSW, its creation proportion and configuration,
214 bearing not only on the appropriate management strategies, but also on the obtainability of
215 operational technologies. Franchina et al. (2021) highlighted that cities authorities and the local
216 waste management organizations should work together to form a strong and effective MSWM
217 system to carry on sustainable standards. Therefore, understanding the composition of MSWM
218 system is important for advancing the practical accomplishment on management decision.

219 The MSW generated amount has rapidly increased, and the waste substance is more
220 complicated, as plastic and electronic waste spread, causes thrilling pressures for MSWM
221 organizations and place a burden on municipals to appropriately handle those waste on both
222 environmental and social level (Khan et al., 2022). How to effectively manage solid waste has
223 become a fundamental challenge for the cities. Fatimah et al. (2020) proposed that the smartness
224 of MSWM offers better decision-making guidelines and politic provisions, optimum technologies,
225 proper treatment tools, to progress resources and waste management. This requires a complete
226 scheme of new technologies to be settled and installed to helps achieving sustainable
227 development goals (Cohen & Gil, 2021). However, the technological inadequacy has limited the
228 operating determination as the economic constrains require to create more output with less
229 input (Yeh, 2020). For example, Sharma et al. (2020) disclosed that the absence of directions,
230 policy norms and regulations in internet standardization and connectivity are hindering the waste
231 management practices in the city. Khan et al. (2022) criticized for barriers on developing scientific
232 base, problems in implementation, and failure in cogitating local factors in choosing MSWM
233 technologies appropriately and desirably. Thus, a MSWM resolution should be adaptable,
234 replicable, and ascendable; while cities require pioneering, cross-industry function to enable
235 MSWM practices.

236 Atzori et al. (2010) stated that city planning for information and data model possible to
237 constantly control cities facilities such as transportation, energy distribution, and waste
238 management is obligatory. Chauhan et al. (2021) claims a digital apparatus is needed to pick up
239 the feedback, suggestions, and complaints on the public issues to better provide MSWM
240 guidelines. Franchina et al. (2021) argued that to understand how the MSWM is integrate, a
241 comprehend record of waste collection and treatment network in connection of product lifecycle
242 inside the city is important. Thus, the involvement of I4.0 practice in MSWM is substantial to
243 make a smart waste management system for the residents as well as for environmental well-
244 beings.

245 246 2.2. Industry 4.0

247 I4.0 is a multiplex technological archetype including tentative revolutions and integration
248 between physical and digital worlds via cyber-physical structures (Tseng et al., 2021). The concept
249 is known as smart, intelligent, digitalization, and data-driven regarding to operation management.
250 Ghobakhloo (2020) proposed digitization of I4.0 enables the organizations to cutdown the waste

251 and cost convolution, attain sustainable energy consumption throughout operational procedures,
252 reduce faults, increase the transportation speed. The core of I4.0 advancements is information
253 quality in addition to databases standards, which needs to be captured through appropriately
254 technological applications (Chauhan et al., 2021; Cohen & Gil, 2021). Tabaa et al. (2020) and
255 Tseng et al (2021) proposed the I4.0 revolutions aim to occupation new digital technologies that
256 considers digital transformation is the crucial component of all activities. This execution
257 cultivates smart structures and automated procedures with logical and systematic abilities by
258 self-directed incorporating information technologies to acquire a unified, complex and intelligent
259 practical network, which entails knowledge from various fields with deep interconnectedness
260 among each other (Ayala et al., 2017; Onu and Mbohwa, 2021).

261 I4.0 plays substantial role in fostering the MSWM to achieve future urban sustainability.
262 Digitization procedures, for instance, big-data, IoT, and data dispensation, are essential to
263 achieve the sustainable development goals by improving waste and resource management
264 (Tseng et al., 2018b). Cohen & Gil (2021) emphasized the IoT and innovative computational tools
265 are magnifying how municipal waste and resources are managed. Pereira et al. (2017) and
266 Chauhan et al. (2021) underlined the need of comprehensive tactic of smart technology's
267 application as positioning platform and mobile appliances as the coin of I4.0 in building a waste
268 management system in city region. The I4.0 have given way to improve resource utilization,
269 solving material criticality and resource insufficiency problems, or release local authorities from
270 financial burden (Huang et al. 2018). As the digital instruments and techniques continues to raise,
271 there are needs to systematic integrate and manage them efficiently. However, how to precisely
272 implement the concept endures challenges.

273 Although I4.0 allows organizations to interchange information, self-reliantly manage and
274 accomplish activities themselves; there are still gaps for the practical model use due to various
275 transition implementing barriers (Huang & Koroteev, 2021; Kanojia & Visvanathan, 2021). Foresti
276 et al. (2020) argued there is need to have suitable technologies to align the multi-sectorial
277 incorporation and constant enhancement that the I4.0 is based. Roblek et al. (2020) disputed
278 technology and fiscal progress are intimately connected to the transition of city innovation. Thus,
279 MSWM organizations need to consider the system readiness of I4.0 implementation before
280 making a decisive decision. Seeking to design a smart and sustainable MSWM structure with a
281 multi-dimensional maneuver in its technical accomplishment is important (Fatimah et al., 2020).
282 This study investigates the critical MSWM barriers since then provide the fundamental
283 disseminates and opportunities to progress a smart and sustainable MSWM under industry 4.0
284 practices.

285 286 2.3. Proposed method

287 The literature has emphasized the role of advance I4.0 technologies using various kind of
288 method. Fatimah et al (2020) seek to sustainable circular economy from smart waste
289 management network based on I4.0 using maturity score assessment analysis. Chauhan et al.
290 (2021) used a DEMATEL method to analyze the interplay of healthcare waste disposal and circular
291 economy enabled by I4.0 in smart city. Kanojia & Visvanathan (2021) assessed urban solid waste
292 management interventions and circular economy using I4.0 readiness measurement tool in urban

293 local body robustness. Yet, only few studies consider the complexity and assess the uncertainty
294 of MSWM barriers due to forming proper operative networks problems (Bui et al., 2020b).
295 Sharma et al. (2020) used hybrid of total interpretative structural modeling, fuzzy
296 Matriced'Impacts Croises Multiplication Appliquean Classement, and DEMATEL method to
297 present IoT blockades in smart city waste management. Bui et al. (2020b) identify the major
298 barriers of sustainable solid waste management by applied the FDM approach. Although previous
299 studies have stressed on barriers matters, there are a quantity of matters and uncertainties from
300 both scientific content and measurement process still remain (Mavrodieva & Shaw, 2020).
301 Esmailian et al. (2018) stated that concede the potential effects of uncertainties because of
302 decision-making on technological obtainability as complex social-behavioral schemes is
303 important. Batista et al. (2021) indicated that a holistic and interdisciplinary approach is
304 necessary to absolute understand the scenarios issues the give the uncertainties and complexity.

305 A designed for multiple-attribute modeling under uncertainties to validate the MSWM
306 hierarchical structure and to abridge the multifaceted inter-dependencies among the attributes
307 (aspect and barriers) under interrelationship has not yet been fully addressed (Esmailian et al.,
308 2018). This study used a hybrid method that combines the FDM, a fuzzy DEMATEL-ANP to acquire
309 clarify hierarchical structure and detect the causal inter-relationship within the measured
310 barriers. There is a vagueness and uncertainty in evaluators' linguistic references. This study uses
311 FDM to refine the valid barriers stemmed from the literature (Tsai et al., 2021). Next, the inter-
312 relationships among the attributes and the inter-dependent consistency among them are
313 evaluated by involving the virtues inter-relationship of fuzzy DEMATEL and the ANP
314 compensations in handling complex inter-dependencies, so that the link between theoretical
315 philosophy (aspects) and practical incidents (barriers) is clarified. Particularly, the fuzzy DEMATEL
316 is utilized to identify the causal inter-relationships within MSWM attributes by forming the
317 evaluators' perceptions (Tseng et al., 2018a,b). The ANP is to explain the complex inter-
318 dependencies and to confirm the consistency that among attributes in the hierarchical structure
319 (Bui et al., 2020a). Bui et al. (2020a) used this hybrid method to examine the order the attributes
320 grouping considering both inter-relationship and inter-dependence of MSWM capabilities for the
321 operative compensations of sustainable cities. Tsai et al. (2021) assessed the fuzzy DEMATEL-ANP
322 decision matrices using linguistics to show the consistency of a hierarchical sustainable solid
323 waste management model. Given the many inter-related attributes in decision-making problems,
324 the use of this hybrid tool is appropriate.

325 326 2.4. Proposed measure for MSWM Technological Barriers under I4.0 Practices

327 MSWM is an imperative service in the cities, especially with reverence to sustainable
328 development and sustainability (Bui et al., 2020a). With the I4.0 technological transformation, a
329 high level of digitalization is required (Foresti et al., 2020; Khan et al., 2022). Yet, the technological
330 problems in virtual practices, is intensified by numerous opposes faces. The proposed
331 hierarchical structure with 44 barriers composed in 5 aspects including big-data confrontations;
332 cyber-physical limitations; internet-of-thing challenges; artificial intelligence application
333 challenges; human interface problems and is shown in Appendix A.

334 The massive volumes of data results in big-data confrontations, which has been thrived in
335 recent years (Roblek et al., 2020). Big-data management offers an ascendable construction for
336 inclusive data diligences to tolerate for low dormancy and offline actions in real-time (Chen et al.,
337 2021). To enhance MSWM, urban authorities and municipalities get benefits from cloud
338 computing and big-data procurement along with the smart waste monitoring based on the data-
339 driven decisions to optimize waste management task (Bui et al., 2020a). However, the
340 unceasingly fluctuating in data itself and the diverse in the data wealth can be inaccurate to
341 numerous issues that beyond person's manipulation like a serious failure or crash (Mavrodieva
342 & Shaw, 2020). Data reliability indicates data the defensive in addition to the system, it is
343 constantly restructured and endures every time accessed by the users (Sharma et al., 2020;
344 Farooq et al., 2015). Thus, the public needs to know who manages their data, operates it, and
345 how it is collected and redistributed. Authenticity, confidentiality, privacy, and security from the
346 cyber thread are the challenging factor in management process (Chen et al., 2021). Further, this
347 valuable knowledge will be wasted unless local governments has enough analytical tools and
348 adequate data. The interoperable architecture deficiency, and mismatched technical paradigms
349 are essential barriers for MSWM (Cohen & Gil, 2021). Although the data analytics and IoT are
350 being settled and operated, the data model's multiplicity and absence of data harmonization and
351 compatibility between data arrangements hamper their extensive convention and decreases
352 information conversation throughout city planning.

353 The technological progressions regard to the cyber-physical systems have been instigated
354 around the world (Chauhan et al., 2021). The aspect envisions a unite of the real world and the
355 cyberspace to proficiently accumulate more detailed in personal data for solving problem and
356 creating value (Mavrodieva & Shaw, 2020). The correlation between physical and cyber space
357 necessitates hardware and software to elaborate and digitalize the ontologies, and enhance the
358 humans-machines interaction. However, the issue is how the municipalities apply the cyberspace
359 infrastructure and how they tackle the technical challenges to construct cyberspace architecture
360 in MSWM (Fukuyama, 2018; Foresti et al., 2020). The cyber-physical space must be efficiently
361 modernized to warrant quality, effectiveness, and sustainability across a user-friendly network,
362 notifications, and data necessity to be constantly obtainable, intimate, and comprehensive to
363 avoid the robotic process automation limitations, and problems in minimization and closed-
364 looping the waste recycling procedure (Foresti et al., 2020). Still, cyberspace can only contribute
365 to municipal structure if there are benefits for public/governmental institutions, private
366 businesses, and citizens. Therefore, guaranteeing cyber-security and safety is urgent; yet, lack of
367 emergency and predictive assistance, assorted concerns and relationships, and unable to do
368 complex computation of the cyber infrastructure and performance has downgraded the
369 identification and operative resource/instrument, hence weakening the power of MSWM
370 organizations in controlling them.

371 The outline and parallel development of the Internet, or digital economy, has empowered
372 the transformation from the third industrial revolution to the next, named as I4.0 (Roblek et al.,
373 2020). IoT becomes increasingly widespread in wireless communications discipline as it signifies
374 an emerging communication architype where numerous devices exchange data in the same
375 context or act as singular thespians (Keogh et al., 2020). The IoT emphasizes on the interconnection

376 among devices from an information dispensation viewpoint composed for an extensive network
377 (Tabaa et al., 2020). A smart techniques compile has been anticipated for MSWM to exploit the
378 IoT providing intelligent direction for the revealing of waste gathering, treatment, vigilant and
379 announcement to pertinent institutions, operational costs minimization and data collection
380 (Pardini et al., 2020; Franchina et al., 2021). Yet, the challenges exit making IoT is hard to be
381 implemented in smart MSWM, when it requires piecing communications between the devices
382 and humans together through a synchronized intelligent protocol (Kunst et al., 2018; Delgado et
383 al., 2020). This may consist of a lack of IT infrastructure; inadequate technical knowledge and
384 familiarity among workers or policymakers; internet connectivity, security and privacy problems;
385 absence of guidelines, regulation and policy standardization; or lack of transparency and mobility;
386 and high operational cost and payback; these influences IoT implementation in MSWM practices
387 (Sharma et al., 2020). Therefore, how to acquaint with the existing comprehension about the
388 relationship between the IoT and sustainable MSWM progress need to be criticized (Roblek et
389 al., 2020). This require the IoT obligation to acclimate to the failures and be capable to self-
390 configuration.

391 AI is a simulation of human intelligence in machines that replicate involuntary to human's
392 mind and formulate their actions, for example, problem solving, learning, and decision-making
393 (Bui and Tseng, 2022). It participates intelligently in processing and analyzing data to warrant
394 better machine-to-machine communication (Tabaa et al., 2020). The AI technology innovation
395 tolerates to initiative improve the capability and efficiency of smart MSWM in the city (Mooney,
396 2018). It is probable to connect with IoT technologies to develop remote management and
397 automatic procedure of waste treatment systems (Onoda, 2020). The massive amount of data
398 which need inordinate of human resources and time consumption is now analyzed much faster
399 by AI and changed into easy-to-use information that people can use in public services and
400 industry (Mavrodieva & Shaw, 2020). However, current initiatives cannot be continually used as
401 a feat model, the AI information utilization face not only normal operational condition, such as
402 machine break down in an operational procedure, but also insufficient to scope with the human
403 level, and deep-learning fault, which require a restoration intervention with updated data, as
404 well as advance AI algorithm elaboration to ensure a constant system recuperation (Foresti et al.,
405 2020; Chen et al., 2021). Despite its capacity for better performance, the AI in its current stage is
406 not sufficient to replace human control, complementing the waste management facility and
407 computers execution that are not able to handle such complex missions in MSWM (Tabaa et al.,
408 2020).

409 The human-machine interaction is a management type the autonomous robot objects
410 dedicated to collaborate with human operator in the form of an automated procedure involved
411 in cobotic relations (Tabaa et al., 2020). The aspect improves operative schedule, ensure
412 nonconformity reduction with the notions of waste removal (Foresti et al., 2020). The
413 digitalization results in a technological lifecycle reduction, entailing and adaptable human-
414 machine communication systems for people who are not acquainted and slow catching up with
415 the technological advancement. Due to restrictions such as small physical spaces, lack of the
416 operations management integration; misconnection between cost saving sustainable methods
417 operational and innovative transfers; absence of organizational resources; lack of human

418 intercession, etc.; it is important to make efficient use availability (Keogh et al., 2021).
419 Additionally, there is technical knowledge deficiency among planners, strategic and tactical
420 planning, and inefficient performance measurement standard, evolving in the human issue
421 interacting with informative network (Batista et al., 2021). Therefore, the presence of obstacles
422 for MSWM in human-machine interaction context needs to be addressed.

423 The proposed hierarchical structure with 44 barriers composed in 5 aspects including big-data
424 confrontations; cyber-physical limitations; internet-of-thing challenges; artificial intelligence
425 application challenges; human interface problems and is shown in Appendix A.

426

427 **3. Method**

428 This section specifically addresses the background of Taiwan case and method of FDM, fuzzy
429 DEMATEL, and ANP, as well as proposed analytic steps.

430

431 3.1. Case background

432 Taiwan represents a suitable case study to recognize the MSWM implementation benefits,
433 principally among emerging countries. For the past decades, Taiwan's MSWM regarding the
434 waste reduction has been appraised. In 2020, Taiwan has collected 97.42% of the waste, with
435 55.5% of waste amount was recovered and only 2.58% of it was landfilled (Taiwan Environmental
436 Protection Administration, 2020). This is not only because of the solid waste reduction and
437 resource recovery programs succeeds but also the experiences of rapid industrialization.
438 Although Taiwan's limited waste management competences have been overextended to bulk,
439 especially in industrial fields such as trends in circular economy or industrial symbiosis; yet, the
440 MSWM has been under pressure due to the constrains of current waste handling capability (Bui
441 and Tseng, 2022).

442 Taiwan, with its desire to transformation from a "garbage island" to a zero-waste, has many
443 advantages as it has sophisticated engineering level and, breakthroughs many technological
444 revolutions. The smart machineries program targets to pull Taiwan's strengths in information
445 technology and machine-making to gain greater priority to burgeon I4.0. The Taiwanese
446 government projected guidelines embrace increasing instruction of resource management, new
447 technological diligences, advanced eco-designs, and environmental ascendancy. Integrating
448 Taiwan's developing I4.0 technology into MSWM is seen as an effective way to expand MSWM
449 progress and enhancing the city management performance.

450 However, the main challenge in achieving a sustainable and smart MSWM in Taiwan is how
451 to develop a holistic system capable to capture all the information from its public, flows of
452 materials/goods, the consumption rotation, and the logistics within the city. Most municipals are
453 lacking of the know-how to implicate smart system. Taiwan's system is complicated, the forecasts
454 of MSWM under the consistent between socio-economic-environment and policy fluctuations
455 necessitate more in-depth examination of latest information. The appropriate prediction of how
456 to handle such MSWM barriers is crucial to long-term strategies. This study aims to explore
457 MSWM barriers which by overcome them may bring new added value and advanced tactical I4.0
458 mechanisms.

459

460 3.2. Data collection

461 This study assesses experts' linguistic preferences on the critical MSWM barriers under I4.0
 462 practices using the FDM, the fuzzy DEMATEL and ANP method. First, the theoretic contemplation
 463 and proposed MSWM aspects and barriers are criticized from the literature of previous studies,
 464 authors discussion under experts' consultant. Online interviews are engaged to convey the
 465 knowledge and expert systems reliability. Then, questionnaires are provided to collecting the
 466 expert linguistic preferences. A board with 30 experts is approached, involving 16 academicians
 467 and researchers, and 10 practitioners from the field, and 6 government officers from related agents,
 468 who have experience in working and studying in the MSWM context. The detail of experts is
 469 shown in Appendix B

471 3.3. Fuzzy Delphi method

472 The FDM is employed to tackle the experts' linguistic preferences (Kaufmann & Gupta, 1988).
 473 The linguistic terms are translated into triangular fuzzy numbers (TFNs) (see Table 1). The
 474 importance of attribute x is evaluate by the expert y as $h = (a_{xy}; b_{xy}; c_{xy})$; $x = 1,2,3, \dots, n$; and
 475 $y = 1,2,3, \dots, m$. Accordingly, h_x represent the weight of attribute x and $h_x = (a_x; b_x; c_x)$,
 476 where $a_x = \min(a_{xy})$, $b_x = (\prod_1^m b_{xy})^{1/m}$, and $c_x = \max(c_{xy})$.

477 The defuzzification is implied with a k cut as follows:

478
$$u_x = c_x - k(c_x - b_x), l_x = a_x - k(b_x - a_x), x = 1,2,3, \dots, n \quad (1)$$

479 The k value is varied between 0 and 1 depend on the expert preference is negative or positive.
 480 This study denotes $k = 0.5$ with fairly preference from experts. The convex combination value
 481 O_x is compute is then calculated using below equation:

482
$$O_x = \int(u_x, l_x) = k[u_x + (1 - k)l_x] \quad (2)$$

483 Formerly, the threshold $\mu = \sum_{x=1}^n (O_x/n)$ is formed to determine the valid attributes.

484 The attribute x is valid when $O_x \geq \mu$. In contrast, it is excluded from the structure.

485
 486 Table 1. FDM linguistic terms' transformation table

Linguistic terms (performance/importance)	Corresponding TFNs
Extreme	(0.75, 1.0, 1.0)
Demonstrated	(0.5, 0.75, 1.0)
Strong	(0.25, 0.5, 0.75)
Moderate	(0, 0.25, 0.5)
Equal	(0, 0, 0.25)

487
 488 3.4. Fuzzy Decision-Making Trial and Evaluation Laboratory

489 The fuzzy DEMATEL method is applied to abridge the complex inter-relationship by
 490 translating the linguistic preference of experts into fuzzy values. From the attribute set $X =$
 491 $\{x_1, x_2, x_3, \dots, x_n\}$, the relationships between each two attributes are illuminated using a pairwise
 492 comparison. The linguistic preferences refer from VL (very low influence) to VHI (very high
 493 influence) are utilized to assemble the fuzzy direct relation matrix, as shown in Table 2. There are
 494 y members in the committee, the i^{th} attribute influences the j^{th} attribute provided by expert
 495 y^{th} is referred as the fuzzy weight \tilde{x}_{ij}^y .

496
497

Table 2. Fuzzy DEMATEL linguistic terms' transformation table

Scale	Linguistic variable	Corresponding TFNs
1	No influence	(0.0, 0.1, 0.3)
2	Very low influence	(0.1, 0.3, 0.5)
3	Low influence	(0.3, 0.5, 0.7)
4	High influence	(0.5, 0.7, 0.9)
5	Very high influence	(0.7, 0.9, 1.0)

498

499 Then, the fuzzy membership function $\tilde{g}_{ij}^y = (\tilde{g}_{1ij}^y, \tilde{g}_{2ij}^y, \tilde{g}_{3ij}^y)$ is occupied to aggregate the
500 weighted values. The corresponding fuzzy numbers are converted using below equation:

$$501 \quad E = (x\tilde{g}_{1ij}^y, x\tilde{g}_{2ij}^y, x\tilde{g}_{3ij}^y) = \left[\frac{(g_{1ij}^y - \text{ming}_{1ij}^y)}{\Delta}, \frac{(g_{2ij}^y - \text{ming}_{2ij}^y)}{\Delta}, \frac{(r_{3ij}^y - \text{ming}_{3ij}^y)}{\Delta} \right] \quad (3)$$

502 where $\Delta = \max g_{3ij}^y - \text{ming}_{1ij}^y$

503 The left (*lv*) and right (*rv*) values are transformed into normalized values and the total
504 normalized crisp values is are then computed using below equations:

$$505 \quad (lv_{ij}^n, rv_{ij}^n) = \left[\frac{(xg_{2ij}^y)}{(1+xg_{2ij}^y-xg_{1ij}^y)}, \frac{xg_{3ij}^y}{(1+xg_{3ij}^y-xg_{2ij}^y)} \right] \quad (4)$$

$$506 \quad cv_{ij}^k = \frac{[lv_{ij}^y(1-lv_{ij}^y) + (rv_{ij}^y)^2]}{(1-lv_{ij}^y + rv_{ij}^y)} \quad (5)$$

$$507 \quad s_{ij}^y = \text{ming}_{ij}^y + cv_{ij}^y \Delta_{min}^{max} \quad (6)$$

508 The individual preference from each expert is calculated by obtaining the synthetic value
509 using below equation:

$$510 \quad \tilde{g}_{ij}^y = \frac{(s_{ij}^1 + s_{ij}^2 + s_{ij}^3 + \dots + s_{ij}^n)}{y} \quad (7)$$

511 An ($n \times n$) initial direct relation matrix (*ID*) is acquired as $ID = [\tilde{g}_{ij}^y]_{n \times n}$.

512 Then normalized direct relation matrix (*ND*) is obtained using below equation:

$$513 \quad ND = \alpha \otimes ID, \quad \alpha = \frac{1}{\max_{1 \leq i \leq k} \sum_{j=1}^y \tilde{g}_{ij}^y} \quad (8)$$

514 The total interrelationship matrix (*TR*) is computed using below equation:

$$515 \quad TR = ND(I - ND)^{-1} \quad (9)$$

516 where *TR* denotes $[tr_{ij}]_{n \times n} \quad i, j = 1, 2, \dots, n$

517 Finally, the driving value (α) and the dependent value (β) are formed using below equations:

$$518 \quad \alpha = [\sum_i^n tr_{ij}]_{n \times n} = [tr_i]_{n \times 1} \quad (10)$$

$$519 \quad \beta = [\sum_j^n tr_{ij}]_{n \times n} = [tr_j]_{1 \times n} \quad (11)$$

520 Using $(\alpha + \beta)$ and $(\alpha - \beta)$ as horizontal and vertical axes, a causal inter-relationship diagram
521 is illustrated. Particularly, $(\alpha + \beta)$ specifies the attributes' importance level; the higher value of
522 $(\alpha + \beta)$ given to an attribute, the more important it is. Then, $(\alpha - \beta)$ is to clarify whether the
523 attributes belong to cause or effect groups. If $(\alpha - \beta) > 0$, the attribute fits in the cause group;
524 or else, it is assigned to the affect group.

525

526 3.5. Analytic network process

527 The ANP incorporates the attributes' inter-relationships into a hierarchical super-matrix to
528 aggregate their convergent weights aiming to illustrating the inter-dependence between the
529 aspects and barriers (Saaty, 2001, Bui et al., 2020a). Unlimited super-matrix U is composed from
530 the DEMATEL to acquire the limited weighted super-matrix U^* using the below equation:

531
$$U^* = \lim_{n \rightarrow \infty} U^n \tag{12}$$

532

533 3.6. Proposed analysis steps

534 The proposed analysis steps are as follows (shown in Figure 1):

535 (1) MSWM barrier set under I4.0 is advocated

536 (2) The expert preferences on barriers are collected via questionnaire. The FDM is used to refine
537 the barriers and valid the MSWM hierarchical structure. The linguistic preference are
538 interpreted into TFNs and then transformed into precise values using equations (1)-(2).

539 (3) The fuzzy DEMATEL is adopted to identify the causal inter-relationships within the
540 hierarchical structure and determine the essential barriers obstructing Taiwan's MSWM
541 under I4.0 practices. The crisp values are computed and arranged to initial direct relations
542 using Equation (3)-(7). Then, equations (8)-(11) are used to generate the total interrelation
543 matrix was computed and map the cause-and-effect diagram of the aspects and barriers.

544 (4) An unlimited super-matrix U is assembled and the limited weighted super-matrix U^* is
545 aggregated through the ANP using Equation (12). The inter-dependency and consistency
546 between the aspects and barriers in the hierarchical structure are verified.

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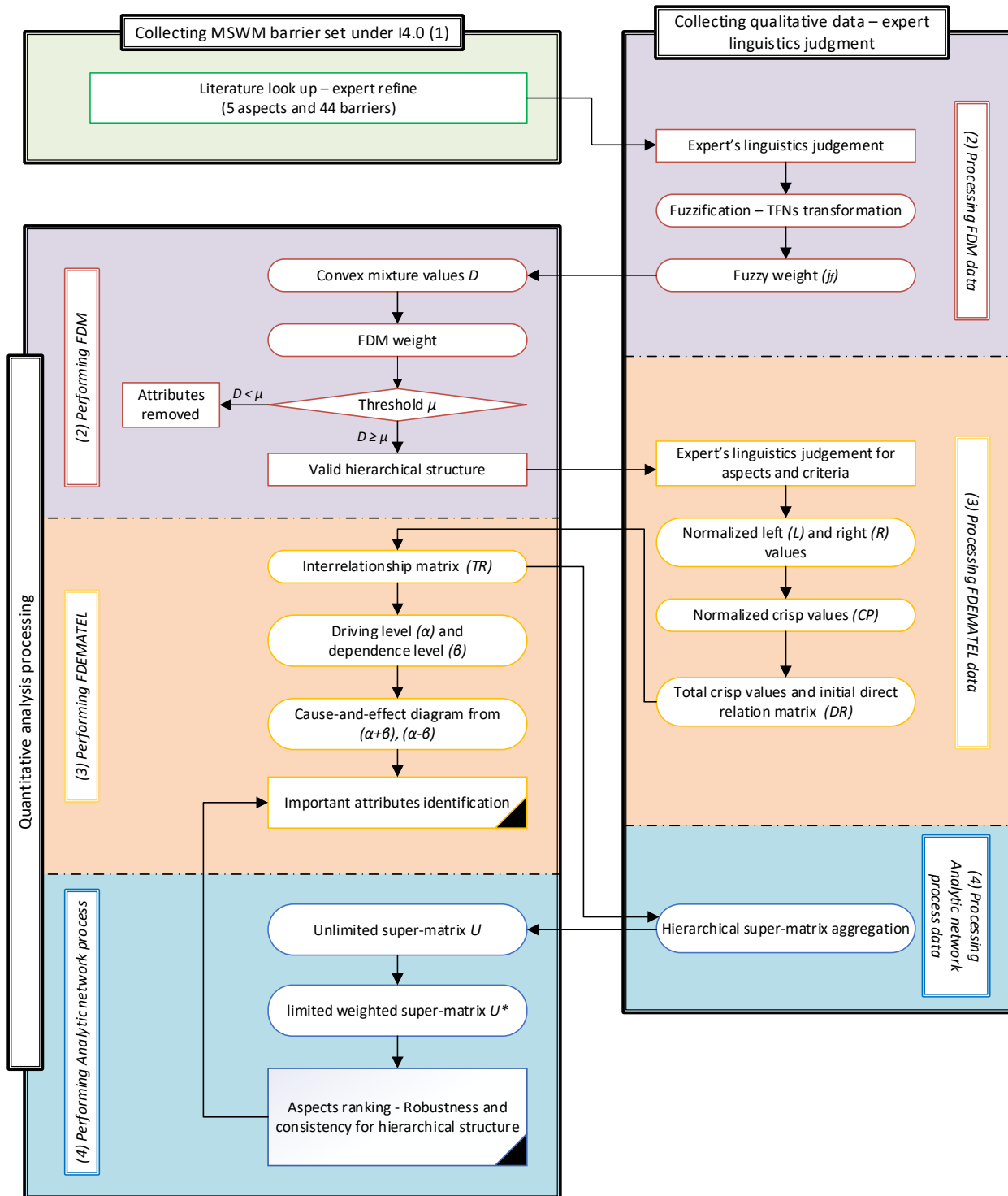


Figure 1. Proposed analysis steps

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552 **4. Result**

553 The results of the FDM, fuzzy DEMATEL and ANP method are revealed in this section. A valid
554 MSWM barrier structure under I4.0 practices is formed. The causal inter-relationships within the
555 aspects and the critical barriers from practices are determined.

556 4.1. Fuzzy Delphi method

557 There are 5 aspects and 44 barriers are proposed as the initial attributes in this study. During
558 the analysis procedure, the experts' linguistic preferences are converted into corresponding TFNs,
559 as shown in Table 1. Each barrier's FDM weight is computed, the threshold is generated to
560 validate the attributes. The invalid barriers are screen out with the threshold $\mu = 0.311$, as shown
561 in Table 3. The result shows that there are 20 barriers are accepted 25 barriers are detached from
562 the structure. The five aspects still remain and the valid hierarchical structure is shown in Table
563 4.

564

565 Table 3. FDM barriers result

Barriers	l_x	u_x	O_x	Decision
Inhibited by data differences, gaps, contrasts	0.000	0.500	0.250	Unaccepted
Fragmentary data connection	0.000	0.500	0.250	Unaccepted
Absence of data wealth,	0.004	0.871	0.437	Accepted
Lack of international standard in method uses of data	0.000	0.500	0.250	Unaccepted
Limited to information gathering	0.060	0.815	0.422	Accepted
Potential threats on data privacy, cyber threats	(0.388)	0.888	0.347	Accepted
Data curation, storage, and usage	0.000	0.500	0.250	Unaccepted
Inadequate public data	(0.324)	0.824	0.331	Accepted
Inadequate information policies	(0.329)	0.829	0.332	Accepted
Data creators and data custodians' trustworthiness	0.000	0.500	0.250	Unaccepted
Multi-tenancy, security, and data leakage rising.	(0.352)	0.852	0.338	Accepted
Lack of common information system	0.000	0.500	0.250	Unaccepted
Lack of Data availability	0.000	0.500	0.250	Unaccepted
Arbitrariness in the machine usage	0.000	0.500	0.250	Unaccepted
Robotic process automation limitations	(0.009)	0.884	0.440	Accepted
Small physical size	0.000	0.500	0.250	Unaccepted
Incapable of complex computing tasks of the infrastructure and computers performance	0.084	0.791	0.416	Accepted
Inefficiency criticality and risk	0.000	0.500	0.250	Unaccepted
Lack of predictive and emergency assistance	(0.404)	0.904	0.351	Accepted
Low frequencies and work activity for feedback analysis	0.000	0.500	0.250	Unaccepted
Downgrading in identification and operative resource/instrument	(0.333)	0.833	0.333	Accepted
The disruptive innovation crowdfunding and blockchain	0.000	0.500	0.250	Unaccepted
High-tech manufacturing industry for waste recovery.	0.000	0.500	0.250	Unaccepted
Waste minimization and closed loop (remanufacturing, recycling) perspective.	(0.370)	0.870	0.342	Accepted
Technical and managerial capabilities challenges	0.000	0.500	0.250	Unaccepted
Miscellaneous concerns and relationships.	(0.000)	0.875	0.438	Accepted
Side channels that lead towards vulnerabilities.	0.000	0.500	0.250	Unaccepted
Issues of accountability,	0.000	0.500	0.250	Unaccepted
Weak Addressability	0.000	0.500	0.250	Unaccepted
Weak Integrated information processing	(0.007)	0.882	0.439	Accepted
Weak User Interfaces	0.000	0.500	0.250	Unaccepted
Interactions problems	0.000	0.500	0.250	Unaccepted
Internet of Content and Knowledge unexploitation	0.000	0.500	0.250	Unaccepted
Lack of integration among IT networks	(0.383)	0.883	0.346	Accepted
Inadequate internet connectivity	0.000	0.500	0.250	Unaccepted
System failure issues/integrity	(0.359)	0.859	0.340	Accepted
Algorithms lack the ability to learn.	0.000	0.500	0.250	Unaccepted
Insufficient AI to reach the human level,	(0.019)	0.894	0.442	Accepted
Deep-learning breaking down	(0.425)	0.925	0.356	Accepted
Lack of knowledge and uncertainty	0.000	0.500	0.250	Unaccepted
Lack of the integration in operations management	(0.458)	0.958	0.364	Accepted
Transfers of frugal operational innovative methods and low-cost sustainable methods misconnection.	0.003	0.872	0.437	Accepted

Limited skilled workforce	0.000	0.500	0.250	Unaccepted
Lack of technical knowledge among planners	(0.060)	0.935	0.453	Accepted
	Threshold (μ)		0.311	

566

567

Table 4. Valid hierarchical structure

Aspects		Barriers	
A1	Big-data confrontations	B1	Absence of data wealth,
		B2	Limited to information gathering
		B3	Potential threats on data privacy, cyber threats
		B4	Inadequate public data
		B5	Inadequate information policies
		B6	Multi-tenancy, security, and data leakage rising.
A2	Cyber-physical limitations	B7	Robotic process automation limitations
		B8	Incapable of complex computing tasks of the infrastructure and computers performance
		B9	Lack of predictive and emergency assistance
		B10	Downgrading in identification and operative resource/instrument
		B11	Waste minimization and closed loop (remanufacturing, recycling) perspective.
		B12	Miscellaneous concerns and relationships.
A3	Internet-of-thing challenges	B13	Weak Integrated information processing
		B14	Lack of integration among IT networks
		B15	System failure issues/integrity
A4	Artificial intelligence application challenges	B16	Insufficient AI to reach the human level,
		B17	Deep-learning breaking down
A5	Human interface problems	B18	Lack of the integration in operations management
		B19	Transfers of frugal operational innovative methods and low-cost sustainable methods misconnection.
		B20	Lack of technical knowledge among planners

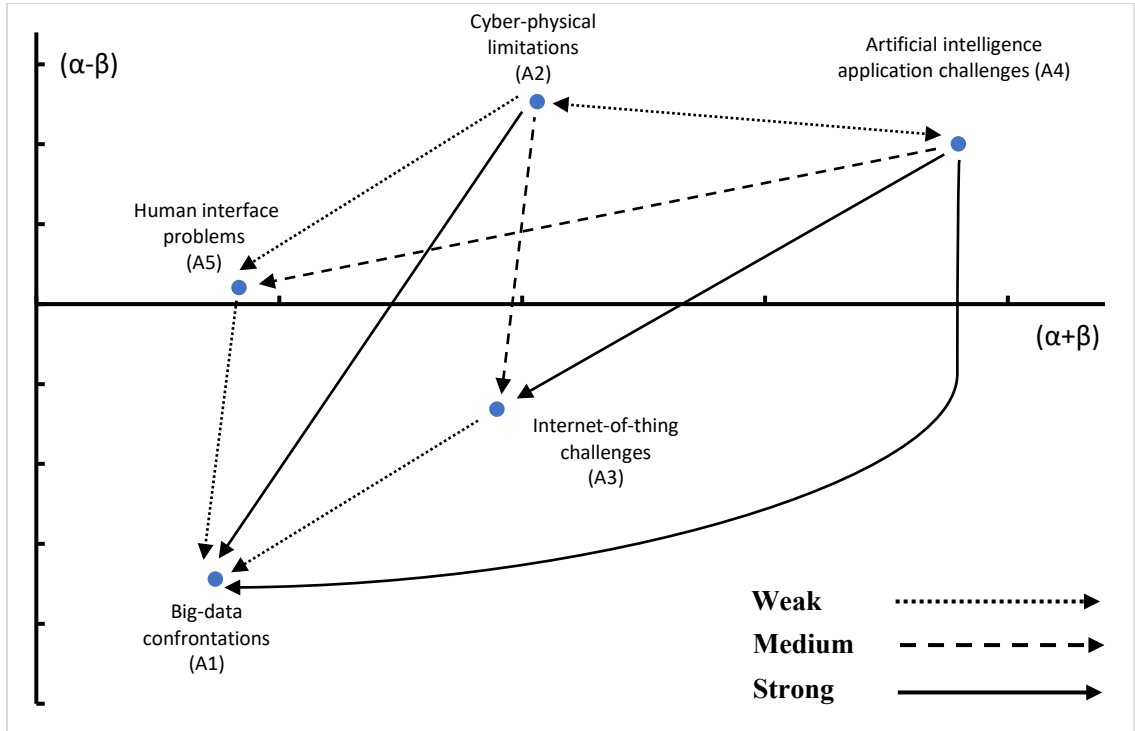
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4.2. Fuzzy Decision-Making Trial and Evaluation Laboratory

The experts provide their preferences on the aspects' inter-relationships using linguistic scales. The fuzzy direct relation matrix and the defuzzification sequels are formed, shown in Appendix C. The average crisp values from all experts were integrated in an initial direction matrix, shown in Appendix D. The total interrelationship matrix was created showing the causal inter-relationship within the aspects, shown in Appendix 7. Afterward, the cause-and-effect diagram for aspects using $(\alpha + \beta)$ and $(\alpha - \beta)$ as the axes are shown Figure 2. The cyber-physical limitations (A2), artificial intelligence application challenges (A4), and human interface problems (A5) are the cause aspects, whereas the big-data confrontations (A1) and internet-of-thing challenges (A3) belong to effect group. The result shows that artificial intelligence application challenges (A4) is the most critical aspect in MSWM under I4.0 practices. The aspect interacts with the all-other aspects in the structure, it particularly has strong influence to (A1) and (A3), and medium influence to (A5). Followingly, the (A2) also have strong effect to (A1) and medium interaction with the aspect (A3). Along with the (A5), there are 3 cause aspects in MSWM under I4.0 practices.

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Figure 2. Cause-and-effect diagram for aspects

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By recapping the above procedure, the barriers' initial direction matrix and total interrelationship matrix were generated respectively, shown in Appendix F and G. the cause-and-effect inter-relationships among the barriers is computed, shown in Appendix H. The cause-and-effect diagram for barriers is mapped, shown in Figure 3. The result shows that B1-B3, B6, B10, B12, B14, B17, B18 are affected barriers; and the cause barriers is B4, B5, B7-B9, B11, B13, B15, B16, B19, and B20. The top critical barriers obstructing practices are determined including inadequate public data (B4), robotic process automation limitations (B7), lack of predictive and emergency assistance (B9), insufficient AI to reach the human level (B16), lack of technical knowledge among planners (B20)

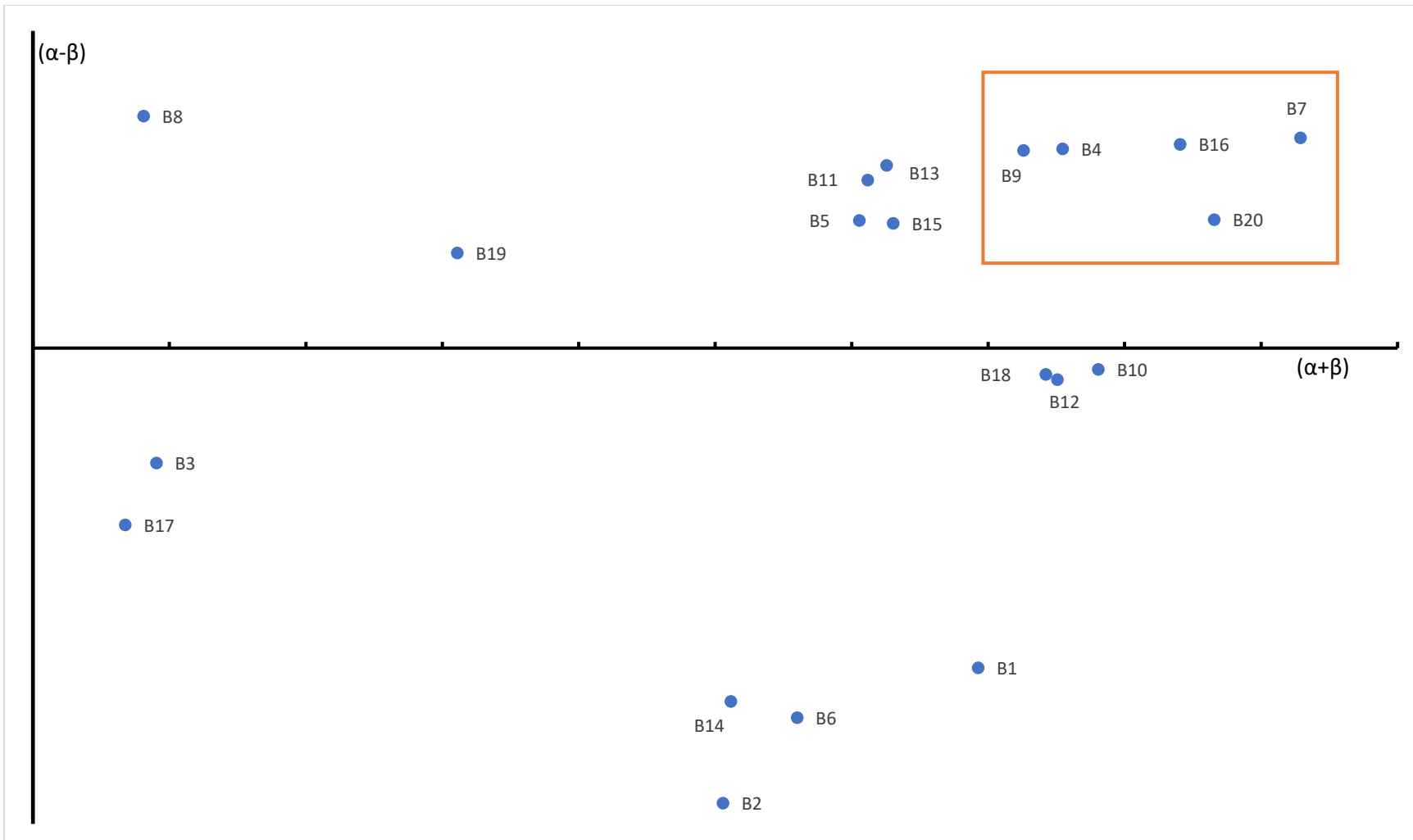


Figure 3. Cause-and-effect diagram for barriers

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4.3. Analytic network process

The aspects and barriers' total inter-relationship value were incorporated into the unlimited super-matrix, shown in Appendix I, as the ack inter-dependence between aspects and barriers in the hierarchical structure. The convergent limited super-matrix was aggregated to show the aspect and barriers weight ranking, shown in Appendix J. The results illustrate that the ranking from top to the bottom for each cause or effected area consisting with the important value ($\gamma + \delta$) of each aspect from the fuzzy DEMATEL result. The cause area, the three causing aspects are placed as artificial intelligence application challenges (A4) > cyber-physical limitations (A2) > human interface problems (A5) as rank number one to three in the ANP results. Followingly, the effected aspects are ranked in the fourth and fifth places as internet-of-thing challenges (A3) > big-data confrontations (A1). Further, the top 5 critical barriers identified in the fuzzy DEMATEL analysis are also rank as number one to five according to the ANP result. This procedure dispatched the consistency of between aspects and criteria during the analysis process and confirmed the validity and reliability of the hierarchical structure.

5. Implications

The section delivers theoretical and managerial implications.

5.1. Theoretical implication

This study identified the cyber-physical limitations, artificial intelligence application challenges, and human interface problems as cause aspects that have fundamental obstruction in implementing I4.0 practices in MSWM.

I4.0 carries a merger of physical and digital ecospheres through cyber-physical networks done by implying connection and integration among physical and virtual elements (Chauhan et al., 2021; Kanojia & Visvanathan, 2021; Khan et al., 2022). The cyber-physical networks integrally facilitate the data from different devices into one system, reduces the cost and time for MSW dispensation, detailing, and commentary. The waste can be inevitably referred to specific handlers based on the waste feature and reduce the transportation time. The use of IoT sensors on waste sorting and measurement, the automatic monitoring waste needles and actuators, and monitoring environment standard can enable cyber-physical level in the waste management system (Onoda, 2020). Yet, the municipalities, which want to operate the cyberspace applications must confront the technical challenges in MSWM (Fukuyama, 2018; Foresti et al., 2020). Inclusive scrutiny for potential cyber-physical networks implementation, since then improve the problem-solving ability and value foundation for the purposed waste management system must be noticed (Mavrodieva & Shaw, 2020). Envisaged cyber-physical spaces for a more precise data, cyber security regarding physical safety and social well-being, and a minor magnitude to finances and human resource is needed. Therefore, moral and ethical issue sequel as political needs for appropriate legal tool to forestall of future impacts of cyber-physical systems developments, such as linked with intelligent robotics schemes or IoT is urgent. There should be a boundary drawn between public, municipal authorities and private sector as the limit applicability for policy- and decision-making. On the other, building an affordable cyber-physical systems service, the conceivable digital division between those using and those not using cyber-physical networks,

643 become crucial to fostering information sharing and preventing data concentration and make
644 cyber-physical networks in MSWM become realistic.

645 The technological application in the MSWM is preceding to high mechanize and complexity;
646 requiring intelligent systems, which are able to obtain engineering tactics (Foresti et al., 2020).
647 AI is efficient on solving mismatch difficulties, studying from fault event, and tackling incomplete
648 and uncertain data. The AI tolerate municipalities to intelligently operate composite MSWM
649 system by determining the most optimal solutions, thus, brings benefits to the entire ecosystem
650 and cut down burden for city system (Mavrodieva & Shaw, 2020; Huang & Koroteev, 2021). For
651 example, AI driven by machine learning and IoT sensor device can accurate mainframe data of
652 training vision or help to organize different types of waste. Using AI with the robotic
653 implementation for smart recycling can do the reprocessing exclusion and reduces a risk of
654 diseases and high injury for humans (Chen et al., 2021). Yet, it is difficult to employ that a lot
655 technical expertise without disrupting operations. AI for MSWM cannot be instigated fractally
656 but needs to develop with an entire information technological ecosystem with strong interaction
657 architectures to communicate easily in order to build reliable information system for better
658 management and decision making (Tabaa et al., 2020). At the same time, the platform for real-
659 time supervisory and assessment to optimize artificial logic and interactive operational processes
660 should be updated to help the city develops intelligent waste collection, sorting, and treatment
661 (Fatimah, 2020). Nevertheless, the artificial intelligence is potentially hacked resulting in
662 technical faults and safety problems, the technology providers and developers crave to
663 guarantee that the AI is cyber secure, and there is need for constant maintenance and progress
664 to warrant this. Though the AI use might involve some contemplations such as cybersecurity,
665 technological maturity, and investment costs, yet, if properly implemented this technology can
666 bring actual positive outcomes.

667 The I4.0 technology can deliver better management efficient to MSWM system than humans
668 and can effectively replace humans in time-consuming activities. Employees in waste
669 management field involvement a higher infection and injury rate, together with occupational
670 hazards, than other industry (Khan et al., 2022). The AI, IoT, physical devices interconnect over
671 the digital platform offer comfort to human beings thanks to their intelligence, as well as reducing
672 human errors and interventions (Abuga & Raghava, 2021). However, while increasing
673 technological automation as smart MSWM techniques, the recognition of human factors and the
674 human interaction level is correspondingly crucial. Integrated MSWM necessitates the presence
675 of human providers, generators, data and information, thus, forming communication linkages
676 between the machine and humans intelligently can certify efficient procedure, decrease the
677 collapses threat; thus, cut the irregularities and promote the waste removal (Hannan et al., 2015;
678 Esmaelian et al., 2018; Foresti et al., 2020). Human-machine interface activities promotion helps
679 the MSWM preceding run smoothly, therefore, reduce costs, improving productivity (Batista et
680 al., 2021). To promote the human-machine interface, a smart human resource management
681 system needs to be developed and connected with positions that are affected from the MSWM
682 treatment, along with new job design, or redesign to adapted with the technology innovation. It
683 is essential to ensure human resource teaching and training to reduce the dynamic and uncertain
684 risk from technological transition problems. Job redesign should be involving changing work

685 duties and responsibilities, and harmonize with the structural design within organization. Both
686 law system and tool for resolving social conflicts between the human and machine should be
687 form to guarantee the employee benefits, human right, while also foster the technology
688 establishment. Additionally, the importance of human's experience and skills in collaborative
689 with the MSWM advance infrastructure should be emphasized along with artificial learning
690 abilities to support human work by offering accuracy, safety, force, comfort and flexibility,
691 without affecting his/her decision-making (Tabaa et al., 2020).

692

693 5.2. Managerial implication

694 The top critical technological barriers to effective MSWM in Taiwan include inadequate public
695 data, robotic process automation limitations, lack of predictive and emergency assistance,
696 insufficient AI to reach the human level, lack of technical knowledge among planners

697 Public data in Taiwan is obtained from the social media, web, mobile applications, various
698 types of databases and records such as surveys, geospatial information, and scrutinized
699 conventional books and documents. Further, through AI implementation and data-driven IoT, it
700 is easy to collect data from the location, type of waste and the amount of it (Chauhan et al., 2021).
701 Yet, the importance of public data lies not in the volume of data collected, but in the strategy of
702 using it to yield valuable information (Cohen & Gil, 2021). Public data, as well as cross-referenced
703 from other databases can help to identify people's habits, local or national health records,
704 dispersal of waste schedules; thus, detecting illegal behavior and warn of potential disruptions in
705 waste management in real-time, developing waste collection and treatment programs based on
706 public routines, quickly calculating and synthesizing a portfolio of risks before it can adversely
707 affect MSWM operations; then help to optimize the MSWM activities (Chen et al., 2021).
708 However, the inadequate and discrepancy between the amount of generated data and the data
709 handling capacity to deliver sustainable municipal planning and MSWM still remains. Most of the
710 current waste management infrastructures does not record the necessary data for the predictive
711 operation interpretation. On the other, even if the Taiwanese MSWM institution has these data
712 available, they also lack of enough software application and tools option to interpret the data.
713 Thus, new mechanism should be giving to MSWM data-producing to attain effective maneuvers
714 and make the easier changeover to data interpretation and organization readers such as sensor-
715 based technologies and data detention development, data communication and transmission,
716 analyzing abilities, and tracking routing experiments. In addition, shaping the data strategy,
717 determining the necessary data sources, accessing, managing and storing data, infrastructure for
718 data management, improving flexibility, speed and handling power are necessary to solve this
719 problem. Putting people at the center to make data-driven decisions when governance systems
720 operate on given credentials rather than instinct or experience (Foresti et al., 2020). As a result,
721 reliable analysis and decisions will be made, which helps to reduce costs, shorten time, support
722 new MSWM research and development activities and support administrators in decision making.

723 Robotic process automation uses cybernetic robots to undertake monotonous procedures
724 that grasp the same action each time without aberration or decision-making (Tabaa et al., 2020).
725 They perform physical actions, cooperating with heritage structures and other equipment
726 accurately as a human, but more accurately, faster, and tirelessly. Robots have the ability to self-

727 learn and upgrade to perform better in a fully automated digital process. It is a type of garbage
728 sorting robot that uses AI and machine learning technology, allowing to identify more types of
729 waste and get into more phase of waste management processes. As a result, staffs can involve
730 more valuable work, as robotic process automation handle the repetitive, and occasionally
731 ordinary duties inside the organization (Foresti et al., 2020). However, the technology is not an
732 intellectual computing configuration, it is only best suited for specific judgement-based vs rules-
733 based processes. In Taiwan, given full automation is impossible without being supervised and
734 taking the important skills and experience from human operators. Thus, the collaborative robotic
735 process automation should be capable to learn the task from the operator as the worker would
736 show the robot how to do the job and deal with unexpected event. One limitation is robotic
737 security, which is not necessarily related to task completion but to mitigate any security risks, it
738 is still need more concerns from the IT staff and the technological providers.

739 Integration of predictive models and emergency assistance is necessary to entail the
740 sustainability complexity problems in the short and long-term. Predictive analysis can assist study
741 historical information to identify and avoid emergency disruption and potential faults. This is
742 complete through utilizing the digital cyberspace architecture and the big-data to empower the
743 feasibility zero-failure scrutiny (Fukuyama, 2018). While there are prevailing and possibilities
744 illustrations, the solid and typical incorporated digital emergence on Taiwan MSWM
745 effectiveness is not yet reach the actuality. The MSWM system must autonomously improve and
746 recognizing the response that reacts for novelty prediction to arise. Indeed, predictive action can
747 base on data analytics enabled by the I4.0 technology (Tseng et al., 2018b). There should be
748 connection between the virtual world and reality, allowing to scrutinize data monitor waste
749 management systems. The combination of information and communication technology and
750 physical devices linked to the IoT system and up-to-date big data technologies can generate
751 predictive paradigms and emergency assistance through statistical techniques and machine
752 learning, thus optimize waste management services and operations effectiveness. With
753 computer simulation help, problem can be forecast and solved, helping evade interruption,
754 create new plans and opportunities, thus, eradicating the unnecessary costs and alleviating risks.
755 The liberal of more and more strong AI with profounder predictive power and comprehensive
756 understandability background will make it more invisible and accuracy. Yet, this also claim the
757 critical role of trust in cyber automation from human, which may lead to negligence and possibly
758 calamitous corollaries. The people without technological knowledge will react with a sense of
759 rejection due to familiarity on personal experience but the machine.

760 The role of AI turn into astoundingly sophisticated. This technology brings many advantages,
761 and doubtful and uncertain issues into the human society, and it will draw an even greater
762 influence in the couple of decades. The MSWM has found effective approaches and resolutions
763 for the operation and management problems with the application of machine learning and AI.
764 which, in the case of waste management. For example, the AI application in intelligent waste bins.
765 The AI and robotics in smart waste classification, the waste items are scanned with cameras and
766 sensor, then examined by machine learning and deep-learning algorithms (Khan et al., 2022).
767 However, in Taiwan, current technology is not strong enough to solve difficult tasks such as
768 language, mutual consciousness, and complex logical thinking as human mind does. The cyber

769 intelligence is based on algorithms to process power and data (Bui and Tseng, 2022). Therefore,
770 it is good to supply machines with necessary algorithms to improve their processing and
771 effectively integrate with the current hardware by merging human cognitive capabilities with
772 machines, and considering the human intelligence to fixed and grow machine intelligence. The
773 collaboration of the Taiwanese government, information and communication technologies
774 providers, and other related participants is critical in helping to handle such MSWM problem with
775 more political, technical, and financial supports. Yet, there will be massive job losses, socio-
776 economic inequity, and the enormous income gap between general and professional labor in the
777 future. Although AI will absolutely hasten higher reach in thinking and solving problems, this also
778 grants challenges for people not about machines being too intelligent, but about them is being
779 given too much authority. There are several apprehensions impending from technologists,
780 scientists, politicians, and society to be aware of future commotions or robot invasion, not just
781 thoughtlessly adore the benefits from AI; and whether or not, there are still serious questions for
782 solving once the I4.0 revolution is fully established.

783 Planning is the initial stage for designing and developing MSWM. There will be good policy,
784 reasonably sufficient budget, and taxes incentives if there are good waste management planning
785 strategy. However, the plan from poor planners may lead to chaotic waste management schemes
786 with deficient substructure, weak registration and employee's capability, insufficient data
787 structures (Atzori et al., 2010; Batista et al., 2021). Despite the Taiwanese authorities pushing
788 sustained exertions and numerous ingenuities to implement I4.0 practices, the progress is still
789 uncertain. Understanding the role of technical knowledge among planners is important to drive
790 the technology adoption in the existing MSWM. Technical knowledge influences the actions of
791 top management and their opinion in the I4.0 implementation for more sustainable MSWM
792 (Mavrodieva & Shaw, 2020). However, the insufficient knowledge is challenge waste
793 management vision and regulatory guidelines. To solve the problem, the government can provide
794 financial provision on smart waste management resolutions, research and development, which
795 in order progress planner and top management to be more active and enrich their technical
796 knowledge foundation in MSWM agenda. Further, providing free data online also empowered
797 them to accountable for their performance towards the MSWM. As the Taiwan desires to
798 comprehend the efficacy in executing MSWM strategies, they need to carry out an evidence-
799 based execution of management direction to well inform to digital mechanism, as well as record
800 the response, recommendations, and complaints to better replicate on the public issues on waste
801 management services.

802

803 **6. Conclusion**

804 Industry 4.0 plays an important role in conveying sustainable urban commodities through the
805 MSWM network integration. Yet, there are still numerous uncertain technological barriers with
806 unnoticeable inter-relationship among them, triggering multicollinearity problems to MSWM
807 implementation in Taiwan. This study aims to explore those MSWM technological barriers under
808 I4.0 practices, which by overcoming them would result in satisfactory achievement of a new
809 smart and sustainable municipal development. Since there is an uncertainty and vagueness in
810 evaluators' linguistic preferences, and it is difficult to systematize hierarchical structure with the

811 causal inter-relationships, this study applied a hybrid method of FDM, fuzzy DEMATEL and ANP
812 to acquire valid hierarchical structure and identify causal inter-relationships among the measured
813 barriers. The FDM are employed to validate the structural barriers stemmed from the literature.
814 The fuzzy DEMATEL is to identify the causal inter-relationships among MSWM attributes by
815 forming the evaluators' preferences. Finally, the ANP is to confirm the consistency among the
816 hierarchical structures by assessing inter-dependencies between the aspects and barriers.

817 An initial attribute set of 5 aspects and 44 barriers are proposed in this study. The result shows
818 that there are 20 barriers are accepted and 5 aspects still remains as a valid hierarchical structure.
819 The cyber-physical limitations, artificial intelligence application challenges, and human interface
820 problems are the cause aspects, with the artificial intelligence application challenges is the most
821 critical aspect in MSWM under I4.0 practices. The top critical barriers obstructing MSWM
822 practices in Taiwan are determined including inadequate public data, robotic process automation
823 limitations, lack of predictive and emergency assistance, insufficient AI to reach the human level,
824 lack of technical knowledge among planners.

825 This study helps MSWM municipals stakeholders, government, policy- and decision-makers,
826 makers to empathize the noteworthy of I4.0 practices in MSWM implementation. Both theory
827 and managerial fields are contributed through encompassing the understanding of MSWM in the
828 literature by acquiring a valid MSWM technological barriers set under I4.0 practices. The barriers'
829 causal inter-relationships are identified to improve the MSWM structural network. For
830 managerial contribution, critical barriers for the practical MSWM improvement are identified
831 supporting by the I4.0 practical implementation. In the trend of industrial- and digitalization,
832 improving MSWM under I4.0 is getting more and more essential, the practical directions are
833 provided to improve waste management activities in Taiwan, which need more courtesy than
834 ever to stand and develop further in the revolution to a new smart and sustainable municipal
835 performance.

836 Still, there are limitations need to be mentioned. This study identifies the MSWM
837 technological barriers in the literature and verified by experts; still, there is incomplete detection
838 on MSWM, which is hard to comprehensively addressed. Future study may expand their work
839 and add more barriers the hierarchical framework for inclusive evaluation. Assessing the
840 economic aspect might be a mindful direction since the cost seems to be a crucial challenge to
841 imply the technology in MSWM. On the other, sample size is limited in 30 experts in this study,
842 their preferences might idiosyncratic due to the high acquainting to the practice and theoretical
843 context. Involving more experts in the evaluation process could make the result more accurately.
844 Lastly, this study focusses on the MSWM under I4.0 in Taiwan, this may possibly affect the
845 generalizability of the results and contribution. Next studies may extant this study as references
846 for other waste management like industrial waste, healthcare waste, wastewater. Assessing in
847 other region or countries backgrounds, and a comparison implementation among different
848 localities is inspiring to bring better understandings for existing literature.

849 **Author Contributions**

851 Bui, TD- Conceptualize, original version and finalized the final version; Tseng, JW- Conceptualize,
852 original version and finalized the final version; Tseng, ML- Conceptualize, original version and

853 finalized the final version; Ali, MH- Conceptualize, original version and finalized the final version;
854 Lim, MK- original version and finalized the final version

855

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867

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869 Not applicable

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Appendix A. Initial proposed measures

Aspects	Barriers	References
Big-data manageme nt security	Inhibited by data differences, gaps, contrasts	Roblek et al., 2020; Chen et al., 2021; Bui et al., 2020a; Mavrodieva & Shaw, 2020; Sharma et al., 2020; Farooq et al., 2015; Cohen & Gil, 2021
	Fragmentary data connection	
	Absence of data wealth,	
	Lack of international standard in method use of data	
	Limited to information gathering	
	Potential threats on data privacy, cyber threats	
	Data curation, storage, and usage	
	Inadequate public data	
	Inadequate information policies	
	Data creators and data custodians' trustworthiness	
Cyber- physical constraints	Multi-tenancy, security, and data leakage rising.	Chauhan et al., 2021; Mavrodieva & Shaw, 2020; Foresti et al., 2020; Fukuyama, 2018;
	Lack of common information system	
	Lack of Data availability	
	Arbitrariness in the machine usage	
	Robotic process automation limitations	
	Small physical size,	
	Incapable of complex computing tasks of the infrastructure and computers performance	
	Inefficiency criticality and risk	
	Lack of predictive and emergency assistance	
	Low frequencies and work activity for feedback analysis	
Downgrading in identification and operative resource/instrument		
The disruptive innovation crowdfunding and blockchain		
High-tech manufacturing industry for waste recovery.		
Waste minimization and closed loop (remanufacturing, recycling) perspective.		
Technical and managerial capabilities challenges		

	Miscellaneous concerns and relationships. Side channels that lead towards vulnerabilities.	
Internet-of-thing challenges	Issues of accountability, Weak Addressability Weak Integrated information processing Weak User Interfaces Interactions problems Internet of Content and Knowledge unexploitation Lack of integration among IT networks Inadequate internet connectivity System failure issues/integrity	Keogh et al., 2020; Tabaa et al., 2020; Pardini et al., 2020; Franchina et al., 2021; Delgado et al., 2020; Kunst et al., 2018; Sharma et al., 2020; Roblek et al., 2020
Artificial intelligence application challenges	Algorithms lack the ability to learn. Insufficient AI to reach the human level, Deep-learning breaking down	Bui and Tseng, 2022; Mooney, 2018; Onoda, 2020; Mavrodieva & Shaw, 2020; Chen et al., 2021; Foresti et al., 2020; Tabaa et al., 2020
Human - machine interface problems	Lack of knowledge and uncertainty Lack of the integration in operations management Transfers of frugal operational innovative methods and low-cost sustainable methods misconnection. Limited skilled workforce Lack of technical knowledge among planners	Bui and Tseng, 2022; Tabaa et al., 2020; Mooney, 2018; Onoda, 2020; Batista et al., 2021; Mavrodieva & Shaw, 2020; Chen et al., 2021; Foresti et al., 2020; Subramanian et al., 2017; Keogh et al., 2021

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1011 **Appendix B. Experts' demographic**

Expert	Position	Education levels	Years of experience	Organization type (academia/practice)	Expertise
1	Chair professor	PhD	20	Academia	Waste management
2	Chair professor	PhD	12	Academia	Sustainable development
3	Professor	PhD	19	Academia	Circular economy
4	Professor	PhD	14	Academia	Solid waste reuse and recycle
5	Professor	PhD	15	Academia	Solid waste reuse and recycle
6	Professor	PhD	10	Academia	Waste management
7	Associate professor	PhD	9	Academia	Waste management
8	Associate professor	PhD	9	Academia	Sustainable development
9	Assistance professor	PhD	5	Academia	Sustainable development
10	Assistance professor	PhD	8	Academia	Urban planning
11	Assistance professor	PhD	7	Academia	Urban planning
12	Lecturer	PhD	4	Academia	Circular economy
13	Lecturer	PhD	4	Academia	Circular economy
14	Lecturer	PhD	5	Academia	Reverse logistic
15	Lecturer	PhD	10	Academia	Reverse logistic
16	Lecturer	PhD	10	Academia	Urban planning
17	Project manager	PhD	14	Practices	Urban planning
18	Project manager	Master	15	Practices	Sustainable development
19	Project manager	PhD	10	Practices	Solid waste reuse and recycle
20	Operation manager	Master	9	Practices	Solid waste reuse and recycle
21	Operation manager	Master	15	Practices	Waste management
22	Operation manager	PhD	10	Practices	Circular economy
23	Operation manager	PhD	7	Practices	Reverse logistic
24	Operation manager	Master	4	Practices	Logistic & transportation
25	Chair Director	PhD	14	Government agency	Waste management
26	Director	Master	11	Government agency	Solid waste reuse and recycle
27	Director	PhD	10	Government agency	Urban planning
28	Researcher	Master	8	Government agency	Urban planning
29	Researcher	Master	6	Government agency	Circular economy
30	Researcher	Master	6	Government agency	Waste management

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1013 **Appendix C. Fuzzy direct relation matrix and the defuzzification results – Expert 1 example**

	A1			A2			A3			A4			A5								
A1	[1.000	1.000	1.000]	[0.700	0.900	1.000]	[0.300	0.500	0.700]	[0.700	0.900	1.000]	[0.100	0.300	0.500]						
A2	[0.700	0.900	1.000]	[1.000	1.000	1.000]	[0.700	0.900	1.000]	[0.300	0.500	0.700]	[0.500	0.700	0.900]						
A3	[0.500	0.700	0.900]	[0.700	0.900	1.000]	[1.000	1.000	1.000]	[0.700	0.900	1.000]	[0.700	0.900	1.000]						
A4	[0.700	0.900	1.000]	[0.300	0.500	0.700]	[0.700	0.900	1.000]	[1.000	1.000	1.000]	[0.700	0.900	1.000]						
A5	[0.000	0.100	0.300]	[0.500	0.700	0.900]	[0.300	0.500	0.700]	[0.300	0.500	0.700]	[1.000	1.000	1.000]						
	\tilde{g}_{1ij}^y	\tilde{g}_{2ij}^y	\tilde{g}_{3ij}^y	\tilde{g}_{1ij}^y	\tilde{g}_{2ij}^y	\tilde{g}_{3ij}^y	\tilde{g}_{1ij}^y	\tilde{g}_{2ij}^y	\tilde{g}_{3ij}^y	\tilde{g}_{1ij}^y	\tilde{g}_{2ij}^y	\tilde{g}_{3ij}^y	\tilde{g}_{1ij}^y	\tilde{g}_{2ij}^y	\tilde{g}_{3ij}^y						
A1	1.000	[1.000	0.900	0.700]	0.700	[0.571	0.571	0.429]	0.700	[0.000	0.000	0.000]	0.700	[0.571	0.571	0.429]	0.900	[0.000	0.000	0.000]	
A2		[0.700	0.800	0.700]		[1.000	0.714	0.429]		[0.571	0.571	0.429]		[0.000	0.000	0.000]		[0.444	0.444	0.444]	
A3		[0.500	0.600	0.600]		[0.571	0.571	0.429]		[1.000	0.714	0.429]		[0.571	0.571	0.429]		[0.667	0.667	0.556]	
A4		[0.700	0.800	0.700]		[0.000	0.000	0.000]		[0.571	0.571	0.429]		[1.000	0.714	0.429]		[0.667	0.667	0.556]	
A5		[0.000	0.000	0.000]		[0.286	0.286	0.286]		[0.000	0.000	0.000]		[0.000	0.000	0.000]		[1.000	0.778	0.556]	
	lv_{ij}^n	rv_{ij}^n		lv_{ij}^n	rv_{ij}^n		lv_{ij}^n	rv_{ij}^n		lv_{ij}^n	rv_{ij}^n		lv_{ij}^n	rv_{ij}^n		lv_{ij}^n	rv_{ij}^n		lv_{ij}^n	rv_{ij}^n	
A1	1.000	0.875		0.571	0.500		0.000	0.000		0.571	0.500		0.000	0.000		0.000	0.000		0.000	0.000	
A2		0.727	0.778		1.000	0.600		0.571	0.500		0.000	0.000		0.444	0.444		0.444	0.444		0.444	0.444
A3		0.545	0.600		0.571	0.500		1.000	0.600		0.571	0.500		0.667	0.625		0.667	0.625		0.667	0.625
A4		0.727	0.778		0.000	0.000		0.571	0.500		1.000	0.600		1.000	0.600		1.000	0.600		1.000	0.600
A5		0.000	0.000		0.286	0.286		0.000	0.000		0.000	0.000		0.000	0.000		1.000	0.714		1.000	0.714
	cv_{ij}^k			cv_{ij}^k			cv_{ij}^k			cv_{ij}^k			cv_{ij}^k			cv_{ij}^k			cv_{ij}^k		
A1	0.875			0.533			0.000			0.533			0.000			0.533			0.000		
A2		0.765		0.600			0.533			0.000			0.444			0.000			0.444		
A3		0.576		0.533			0.600			0.533			0.639			0.533			0.639		
A4		0.765		0.000			0.533			0.600			0.639			0.600			0.639		
A5		0.000		0.286			0.000			0.000			0.714			0.000			0.714		
	s_{ij}^y			s_{ij}^y			s_{ij}^y			s_{ij}^y			s_{ij}^y			s_{ij}^y			s_{ij}^y		
A1	0.875			0.673			0.300			0.673			0.100			0.673			0.100		
A2		0.765		0.720			0.673			0.300			0.500			0.673			0.500		
A3		0.576		0.673			0.720			0.673			0.676			0.673			0.676		
A4		0.765		0.300			0.673			0.720			0.676			0.720			0.676		
A5		0.000		0.500			0.300			0.300			0.743			0.300			0.743		

1014 **Appendix D. Aspects' initial direction matrix**

	A1	A2	A3	A4	A5
A1	0.808	0.420	0.470	0.490	0.240
A2	0.612	0.753	0.629	0.565	0.493
A3	0.477	0.476	0.744	0.460	0.546
A4	0.690	0.422	0.599	0.792	0.674
A5	0.420	0.547	0.492	0.500	0.765

1017 **Appendix E. Total interrelationship matrix and cause-and-effect inter-relationships among aspects**

	A1	A2	A3	A4	A5	α	β	$(\alpha + \beta)$	$(\alpha - \beta)$
A1	1.499	1.183	1.341	1.296	1.157	6.475	8.194	14.669	(1.720)
A2	1.773	1.595	1.732	1.641	1.558	8.300	7.032	15.331	1.268
A3	1.532	1.340	1.585	1.428	1.411	7.296	7.952	15.248	(0.656)
A4	1.855	1.529	1.773	1.770	1.673	8.601	7.597	16.198	1.004
A5	1.535	1.385	1.521	1.463	1.507	7.411	7.306	14.717	0.104

1018 **Appendix F. Barriers' initial direction matrix**

	B1	B2	B3	B4	B5	B6	B7	B8	B9	B10	B11	B12	B13	B14	B15	B16	B17	B18	B19	B20
B1	0.813	0.536	0.385	0.392	0.466	0.479	0.451	0.390	0.437	0.501	0.425	0.483	0.362	0.443	0.430	0.453	0.293	0.459	0.429	0.385
B2	0.478	0.807	0.293	0.390	0.500	0.422	0.458	0.474	0.399	0.381	0.333	0.407	0.348	0.412	0.393	0.397	0.384	0.425	0.320	0.504
B3	0.300	0.334	0.818	0.305	0.405	0.373	0.435	0.261	0.455	0.359	0.437	0.428	0.376	0.437	0.394	0.419	0.280	0.370	0.322	0.418
B4	0.573	0.483	0.370	0.798	0.472	0.411	0.528	0.323	0.448	0.456	0.437	0.444	0.419	0.479	0.411	0.416	0.477	0.560	0.474	0.556
B5	0.536	0.552	0.345	0.490	0.789	0.466	0.546	0.394	0.398	0.443	0.485	0.365	0.416	0.418	0.442	0.462	0.400	0.438	0.443	0.353
B6	0.524	0.384	0.346	0.418	0.409	0.773	0.465	0.368	0.397	0.480	0.397	0.443	0.408	0.423	0.355	0.391	0.376	0.464	0.360	0.507
B7	0.500	0.457	0.429	0.469	0.469	0.494	0.796	0.389	0.508	0.565	0.466	0.493	0.408	0.498	0.501	0.509	0.471	0.497	0.478	0.514
B8	0.473	0.496	0.391	0.372	0.440	0.361	0.404	0.813	0.406	0.372	0.352	0.412	0.308	0.347	0.379	0.410	0.318	0.434	0.290	0.417
B9	0.489	0.456	0.459	0.539	0.460	0.528	0.481	0.426	0.828	0.417	0.436	0.501	0.448	0.404	0.463	0.462	0.377	0.437	0.393	0.474
B10	0.426	0.527	0.507	0.500	0.428	0.497	0.482	0.444	0.494	0.803	0.462	0.411	0.441	0.454	0.423	0.456	0.253	0.502	0.469	0.448
B11	0.478	0.435	0.447	0.418	0.423	0.473	0.494	0.348	0.469	0.447	0.783	0.438	0.441	0.428	0.378	0.469	0.413	0.479	0.487	0.479
B12	0.428	0.393	0.393	0.422	0.420	0.493	0.498	0.419	0.487	0.545	0.454	0.793	0.446	0.462	0.429	0.494	0.361	0.510	0.391	0.499
B13	0.394	0.430	0.405	0.483	0.371	0.441	0.445	0.330	0.475	0.514	0.415	0.509	1.000	0.410	0.477	0.400	0.330	0.517	0.425	0.468
B14	0.304	0.370	0.412	0.425	0.396	0.436	0.436	0.380	0.442	0.407	0.409	0.484	0.487	0.803	0.404	0.458	0.420	0.369	0.334	0.442
B15	0.460	0.481	0.371	0.450	0.390	0.398	0.502	0.302	0.435	0.425	0.422	0.469	0.436	0.421	0.797	0.545	0.514	0.475	0.428	0.500
B16	0.547	0.514	0.384	0.534	0.484	0.492	0.515	0.350	0.438	0.527	0.430	0.516	0.470	0.468	0.545	0.804	0.304	0.492	0.418	0.461
B17	0.429	0.432	0.275	0.449	0.402	0.353	0.355	0.361	0.273	0.326	0.392	0.360	0.328	0.448	0.462	0.347	0.797	0.373	0.304	0.395
B18	0.416	0.394	0.379	0.431	0.423	0.510	0.465	0.445	0.494	0.520	0.449	0.433	0.475	0.487	0.438	0.481	0.463	0.784	0.424	0.440
B19	0.412	0.314	0.262	0.464	0.370	0.348	0.403	0.278	0.358	0.412	0.476	0.482	0.428	0.404	0.490	0.506	0.464	0.379	0.800	0.477
B20	0.523	0.435	0.441	0.481	0.471	0.502	0.417	0.332	0.520	0.523	0.511	0.533	0.522	0.513	0.436	0.526	0.432	0.412	0.399	0.784

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1020 **Appendix G. Barriers' total interrelationship matrix**

	B1	B2	B3	B4	B5	B6	B7	B8	B9	B10	B11	B12	B13	B14	B15	B16	B17	B18	B19	B20
B1	0.593	0.549	0.471	0.533	0.528	0.545	0.559	0.456	0.535	0.558	0.522	0.553	0.516	0.535	0.527	0.550	0.461	0.549	0.492	0.548
B2	0.530	0.550	0.436	0.505	0.505	0.511	0.531	0.442	0.503	0.516	0.485	0.516	0.488	0.504	0.495	0.515	0.446	0.517	0.454	0.532
B3	0.475	0.466	0.463	0.463	0.462	0.473	0.494	0.390	0.477	0.480	0.464	0.485	0.459	0.474	0.463	0.484	0.406	0.477	0.425	0.489
B4	0.599	0.573	0.495	0.606	0.558	0.568	0.599	0.473	0.566	0.584	0.553	0.579	0.552	0.569	0.554	0.576	0.507	0.590	0.524	0.598
B5	0.575	0.560	0.475	0.554	0.571	0.553	0.580	0.464	0.540	0.561	0.538	0.550	0.531	0.542	0.537	0.560	0.481	0.557	0.502	0.555
B6	0.545	0.515	0.451	0.519	0.504	0.558	0.542	0.438	0.513	0.538	0.502	0.531	0.504	0.516	0.501	0.525	0.454	0.532	0.468	0.543
B7	0.613	0.591	0.520	0.593	0.577	0.598	0.648	0.498	0.593	0.617	0.576	0.606	0.571	0.592	0.584	0.608	0.525	0.605	0.543	0.615
B8	0.509	0.498	0.430	0.484	0.479	0.485	0.505	0.461	0.485	0.496	0.469	0.497	0.464	0.478	0.475	0.497	0.422	0.499	0.434	0.503
B9	0.587	0.567	0.502	0.576	0.553	0.577	0.590	0.482	0.603	0.576	0.549	0.582	0.551	0.557	0.556	0.578	0.493	0.574	0.512	0.586
B10	0.577	0.571	0.505	0.568	0.546	0.571	0.587	0.481	0.565	0.613	0.549	0.569	0.548	0.559	0.549	0.574	0.477	0.577	0.517	0.579
B11	0.570	0.550	0.488	0.548	0.535	0.557	0.576	0.461	0.551	0.564	0.571	0.560	0.537	0.546	0.533	0.564	0.484	0.563	0.509	0.571
B12	0.573	0.553	0.489	0.556	0.541	0.567	0.585	0.475	0.560	0.583	0.545	0.605	0.545	0.557	0.546	0.574	0.485	0.574	0.505	0.581
B13	0.563	0.552	0.486	0.558	0.531	0.556	0.574	0.461	0.554	0.574	0.535	0.570	0.599	0.546	0.546	0.559	0.477	0.570	0.504	0.572
B14	0.516	0.508	0.454	0.515	0.498	0.518	0.534	0.435	0.513	0.525	0.498	0.530	0.508	0.550	0.502	0.527	0.455	0.516	0.461	0.531
B15	0.569	0.555	0.480	0.552	0.531	0.549	0.577	0.456	0.547	0.562	0.534	0.564	0.536	0.545	0.577	0.572	0.496	0.563	0.503	0.574
B16	0.607	0.587	0.506	0.589	0.569	0.587	0.608	0.485	0.576	0.602	0.562	0.598	0.567	0.578	0.578	0.628	0.497	0.594	0.527	0.598
B17	0.484	0.471	0.400	0.473	0.456	0.465	0.480	0.396	0.451	0.470	0.454	0.471	0.448	0.470	0.465	0.470	0.456	0.472	0.418	0.481
B18	0.571	0.552	0.486	0.556	0.541	0.567	0.580	0.477	0.560	0.579	0.543	0.566	0.547	0.558	0.546	0.572	0.496	0.602	0.508	0.574
B19	0.524	0.499	0.434	0.515	0.492	0.505	0.527	0.421	0.501	0.522	0.502	0.526	0.498	0.505	0.508	0.529	0.457	0.514	0.507	0.531
B20	0.604	0.578	0.512	0.583	0.567	0.588	0.597	0.483	0.584	0.601	0.570	0.599	0.573	0.582	0.566	0.598	0.510	0.585	0.525	0.631

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Appendix H. Cause-and-effect inter-relationships among the barriers

	γ	δ	$(\gamma + \delta)$	$(\gamma - \delta)$
B1	10.579	11.184	21.764	(0.605)
B2	9.984	10.845	20.828	(0.861)
B3	9.268	9.485	18.752	(0.217)
B4	11.225	10.848	22.073	0.377
B5	10.785	10.543	21.328	0.242
B6	10.201	10.900	21.100	(0.699)
B7	11.671	11.274	22.945	0.398
B8	9.572	9.133	18.706	0.439
B9	11.151	10.778	21.929	0.374
B10	11.082	11.122	22.204	(0.040)
B11	10.838	10.520	21.359	0.318
B12	10.997	11.057	22.054	(0.060)
B13	10.887	10.541	21.428	0.345
B14	10.095	10.763	20.857	(0.668)
B15	10.844	10.608	21.452	0.236
B16	11.444	11.059	22.503	0.385
B17	9.152	9.487	18.639	(0.335)
B18	10.981	11.031	22.011	(0.050)
B19	10.017	9.837	19.855	0.180
B20	11.435	11.192	22.628	0.243

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Appendix I. Unlimited super-matrix

	A1	A2	A3	A4	A5	B1	B2	B3	B4	B5	B6	B7	B8	B9	B10	B11	B12	B13	B14	B15	B16	B17	B18	B19	B20
A1	1.4988	1.1825	1.3410	1.2956	1.1565	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
A2	1.7732	1.5952	1.7320	1.6408	1.5583	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
A3	1.5324	1.3399	1.5846	1.4277	1.4112	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
A4	1.8552	1.5294	1.7734	1.7696	1.6733	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
A5	1.5345	1.3848	1.5211	1.4634	1.5071	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
B1	0.0000	0.0000	0.0000	0.0000	0.0000	0.5930	0.5489	0.4707	0.5334	0.5277	0.5455	0.5593	0.4556	0.5353	0.5579	0.5220	0.5527	0.5161	0.5351	0.5265	0.5498	0.4606	0.5490	0.4917	0.5484
B2	0.0000	0.0000	0.0000	0.0000	0.0000	0.5298	0.5496	0.4365	0.5055	0.5045	0.5113	0.5311	0.4415	0.5034	0.5164	0.4852	0.5161	0.4876	0.5042	0.4954	0.5153	0.4465	0.5170	0.4545	0.5324
B3	0.0000	0.0000	0.0000	0.0000	0.0000	0.4755	0.4656	0.4634	0.4630	0.4615	0.4726	0.4941	0.3897	0.4768	0.4799	0.4643	0.4847	0.4588	0.4739	0.4630	0.4839	0.4060	0.4771	0.4247	0.4889
B4	0.0000	0.0000	0.0000	0.0000	0.0000	0.5994	0.5732	0.4952	0.6062	0.5575	0.5684	0.5987	0.4735	0.5663	0.5840	0.5527	0.5792	0.5517	0.5691	0.5541	0.5764	0.5073	0.5903	0.5239	0.5976
B5	0.0000	0.0000	0.0000	0.0000	0.0000	0.5745	0.5605	0.4745	0.5535	0.5708	0.5535	0.5795	0.4639	0.5403	0.5613	0.5377	0.5497	0.5311	0.5419	0.5373	0.5603	0.4809	0.5566	0.5020	0.5548
B6	0.0000	0.0000	0.0000	0.0000	0.0000	0.5449	0.5149	0.4514	0.5187	0.5044	0.5584	0.5423	0.4383	0.5135	0.5378	0.5022	0.5305	0.5042	0.5156	0.5013	0.5249	0.4543	0.5317	0.4683	0.5432
B7	0.0000	0.0000	0.0000	0.0000	0.0000	0.6128	0.5912	0.5201	0.5928	0.5773	0.5981	0.6481	0.4980	0.5934	0.6168	0.5759	0.6057	0.5706	0.5916	0.5841	0.6076	0.5246	0.6047	0.5431	0.6147
B8	0.0000	0.0000	0.0000	0.0000	0.0000	0.5093	0.4980	0.4305	0.4842	0.4794	0.4854	0.5054	0.4608	0.4852	0.4956	0.4685	0.4972	0.4644	0.4780	0.4751	0.4971	0.4224	0.4986	0.4337	0.5032
B9	0.0000	0.0000	0.0000	0.0000	0.0000	0.5870	0.5669	0.5022	0.5759	0.5529	0.5774	0.5903	0.4816	0.6028	0.5762	0.5491	0.5819	0.5515	0.5573	0.5561	0.5778	0.4932	0.5740	0.5119	0.5856
B10	0.0000	0.0000	0.0000	0.0000	0.0000	0.5765	0.5710	0.5046	0.5683	0.5463	0.5708	0.5870	0.4809	0.5648	0.6132	0.5488	0.5690	0.5476	0.5594	0.5485	0.5738	0.4769	0.5775	0.5171	0.5795
B11	0.0000	0.0000	0.0000	0.0000	0.0000	0.5704	0.5498	0.4881	0.5484	0.5346	0.5568	0.5763	0.4609	0.5507	0.5645	0.5714	0.5603	0.5367	0.5456	0.5329	0.5637	0.4844	0.5634	0.5089	0.5709
B12	0.0000	0.0000	0.0000	0.0000	0.0000	0.5727	0.5529	0.4890	0.5564	0.5415	0.5666	0.5846	0.4750	0.5602	0.5828	0.5442	0.6050	0.5445	0.5565	0.5455	0.5740	0.4850	0.5745	0.5053	0.5807
B13	0.0000	0.0000	0.0000	0.0000	0.0000	0.5635	0.5515	0.4857	0.5578	0.5310	0.5558	0.5735	0.4608	0.5540	0.5743	0.5350	0.5705	0.5989	0.5457	0.5458	0.5586	0.4773	0.5703	0.5044	0.5723
B14	0.0000	0.0000	0.0000	0.0000	0.0000	0.5158	0.5081	0.4541	0.5145	0.4979	0.5179	0.5341	0.4352	0.5133	0.5245	0.4985	0.5299	0.5082	0.5504	0.5018	0.5270	0.4548	0.5163	0.4607	0.5313
B15	0.0000	0.0000	0.0000	0.0000	0.0000	0.5689	0.5553	0.4798	0.5523	0.5314	0.5490	0.5774	0.4561	0.5471	0.5624	0.5338	0.5640	0.5364	0.5452	0.5774	0.5722	0.4958	0.5633	0.5028	0.5736
B16	0.0000	0.0000	0.0000	0.0000	0.0000	0.6072	0.5870	0.5060	0.5892	0.5688	0.5874	0.6083	0.4850	0.5756	0.6023	0.5618	0.5976	0.5673	0.5779	0.5785	0.6277	0.4973	0.5939	0.5273	0.5983
B17	0.0000	0.0000	0.0000	0.0000	0.0000	0.4843	0.4714	0.4004	0.4731	0.4561	0.4646	0.4797	0.3963	0.4511	0.4704	0.4539	0.4714	0.4478	0.4697	0.4650	0.4703	0.4565	0.4721	0.4176	0.4807
B18	0.0000	0.0000	0.0000	0.0000	0.0000	0.5706	0.5522	0.4865	0.5565	0.5410	0.5674	0.5801	0.4771	0.5599	0.5790	0.5428	0.5664	0.5467	0.5584	0.5457	0.5716	0.4955	0.6019	0.5080	0.5735
B19	0.0000	0.0000	0.0000	0.0000	0.0000	0.5241	0.4987	0.4345	0.5155	0.4916	0.5048	0.5268	0.4208	0.5005	0.5216	0.5024	0.5262	0.4984	0.5052	0.5079	0.5289	0.4569	0.5139	0.5071	0.5315
B20	0.0000	0.0000	0.0000	0.0000	0.0000	0.6039	0.5779	0.5118	0.5831	0.5668	0.5881	0.5971	0.4826	0.5838	0.6012	0.5701	0.5989	0.5726	0.5823	0.5662	0.5981	0.5104	0.5846	0.5246	0.6313

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