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1 Teaching Tip: Practical Tips for Setting up and Running OSCEs

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35 ABSTRACT

36 Objective structured clinical examinations (OSCEs) are used to assess students' skills on a 37 variety of tasks using live animals, models, cadaver tissue, and simulated clients. OSCEs can 38 be used to provide formative feedback or can be summative, impacting progression 39 decisions. OSCEs can also drive student motivation to engage with clinical skill development 40 and mastery in preparation for clinical placements and rotations. This teaching tip discusses 41 top tips for running an OSCE for veterinary and veterinary nursing/technician students, as 42 written by an international group of authors experienced with running OSCEs at a diverse 43 set of institutions. These tips include tasks to perform prior to the OSCE, on the day of the 44 examination, and after the examination and provides a comprehensive review of the 45 requirements that OSCEs place on faculty, staff, students, facilities, and animals. These tips 46 are meant to assist those who are already running OSCEs and wish to re-assess their existing OSCE processes or intend to increase the number of OSCEs used across the curriculum, and 47 48 for those who are planning to start using OSCEs at their institution. Incorporating OSCEs into 49 a curriculum involves a significant commitment of resources, and this teaching tip aims to assist those responsible for delivering these assessments with improving their 50 51 implementation and delivery. 52

Key words: Objective Structured Clinical Examinations, OSCE, clinical skills assessment, OSCE
 delivery, OSCE preparation, assessment, clinical skills

55 INTRODUCTION

56 Objective structured clinical examinations (OSCEs) were introduced to assess clinical 57 competence in medical education in the 1970s and to address weaknesses in the previous assessment systems.¹ The OSCE is a multi-station, multi-rater examination requiring 58 59 students to complete a time-limited task at each station. OSCEs evaluate students at the "Shows How" level of Miller's pyramid (Figure 1²) by assessing their ability to perform a 60 61 clinical skill on a model, cadaver, or live animal prior to learning and being assessed in a 62 workplace setting. Well designed and well delivered OSCEs can assess a range of clinical 63 skills including practical animal handling, clinical and communication skills, making OSCEs an important assessment method for competency-based veterinary curricula. OSCEs can be 64 65 used for both formative and summative assessment, sometimes serving as a progression hurdle or gateway assessment prior to clinical rotations, work-placement, or licensing.^{3–5} 66



67

68 Figure 1. Miller's pyramid – a framework for clinical assessment.²

The purpose of an OSCE is to provide objective and structured assessment of a student's ability to perform a range of clinical skills.¹ OSCEs should be differentiated from assessments that aim to test knowledge (facts the student "Knows"), or the underpinning awareness of how to perform a clinical skill (the student "Knows How"), as OSCEs require considerable investment in terms of time, staff, resources, and budgeting.⁶ Therefore, OSCEs should be reserved for assessing behaviors at the "Shows How" level near the top of Miller's clinical assessment framework.² The Utility model proposed by van der Vleuten,⁷ identifies key
considerations when selecting any assessment method and can be useful when setting up
and running OSCEs:

78 Utility = Reliability x Validity x Educational Impact x Acceptability x Feasibility (cost)

Whilst the reliability, validity, educational impact and acceptability of OSCEs have been well
documented,⁸⁻¹¹ the feasibility must be carefully considered in terms of both financial^{12,13}
and resource costs, including staff and space availability.¹⁴ The reliability and validity of an
OSCE is influenced by the assessment design and delivery,^{8,15} so detailed planning and
meticulous organization is essential, requiring investment from both the course team and
institution.

85 Compared to many other types of examinations, OSCEs require considerably more planning, 86 staffing, and budgeting provisions to support robust assessment delivery. Additionally, the 87 level of preparation required is similar whether assessing a large cohort of hundreds of 88 students, a small cohort or providing a re-sit opportunity for a single student. Effective 89 planning and delivery of the OSCE assessment is critical yet is less frequently mentioned in 90 the literature. Several papers have described tips for organizing and running OSCEs in human medical education^{14,16–18}; however, veterinary OSCEs differ from those in human 91 medical education in their inclusion of animals, animal handlers, and simulated clients 92 93 (animal owners) instead of simulated patients. Additionally, the resources and support 94 available to run a veterinary school OSCE are typically more limited than those at a medical 95 school.

96 This teaching tip combines expertise from educators with years of experience running OSCEs 97 in veterinary medical and nursing (veterinary technician) education, to provide an overview 98 of the key considerations to support logistical decision making, along with some tips learned 99 through previous experience. This article does not address the rationale for using OSCEs or 100 how to set a defensible passing standard, nor does it propose a single approach for OSCEs; 101 instead the focus is on the practicalities of OSCE delivery and provision of tips for anyone 102 already running OSCEs and wanting to review their OSCE delivery processes or expand the 103 use of OSCEs in the curriculum, and for those new to OSCEs (Figure 2).

- 1. Getting started
- 2. Preparation is key

Preparing the:

- 3. Overall OSCE circuit
- 4. Stations
- 5. Examiners
- 6. Delivery team
- 7. Students
- 8. Animals
- 9. On the day
- 10. Post assessment

104

105 Figure 2. Ten tips for preparing and delivering veterinary OSCEs.

106 TIPS FOR RUNNING SUCCESSFUL OSCES

107 1. Getting started

108 When first introducing OSCEs, it is advisable to start small to ensure the implementation will 109 be feasible. If the plan is overly ambitious the OSCE may not run successfully e.g., due to 110 limited resources, lack of experience. Therefore, consider starting with a few simple but 111 important tasks to evaluate as a formative OSCE. Such an approach will build examiner, 112 staff, and student familiarity with the OSCE process, and identify logistical issues before any high-stakes summative OSCEs are deployed. One of the benefits of OSCEs is the educational 113 impact of student engagement with learning skills and the associated practice that supports 114 and enhances the development of competence.¹⁹ When initially embedding OSCEs into a 115 116 curriculum, consider where impact will be greatest and improve students' readiness for the next stage of training, such as work placements or clinical rotations. If possible, visit other 117 118 veterinary colleges that already run OSCEs to observe a circuit in progress and the examination, scoring method, and administrative processes. 119

120 **2. Preparation is key**

121 Planning for an OSCE should ideally begin before the academic year of OSCE delivery. As

122 these assessments have substantial staff, resource, and teaching space requirements, they

123 must be carefully scheduled alongside other student and faculty commitments to ensure

124 availability of examiners and support staff. In addition to scheduling the main summative 125 OSCE, organizers should plan for any practice or formative assessment opportunities, 126 provision of OSCE feedback, revision and remedial training, and assessment for students 127 requiring a remediation or deferral opportunity. Preparing well in advance of the OSCE 128 cannot be over-emphasized, and it is key to place OSCEs in all relevant people's timetables 129 as early as possible. Setting up and running a successful OSCE involves a committed and 130 well-trained team, clearly defined protocols, and adherence by all to the examination 131 processes.

A standard operating procedure (SOP) can be a useful planning tool, listing all the steps that need to be undertaken to ensure the OSCE will be delivered effectively and efficiently. SOPs typically consist of a table with a list of tasks, who is responsible, by when, and a 'sign-off' on completion. The list is usually chronological, starting at (or before) the beginning of the academic year, and includes the immediate run-up to the OSCE, the examination period, and the tasks occurring afterwards, such as recording 'lessons learned' to inform the next iteration.

139 The decision to run OSCEs within a curriculum also requires significant commitment of time 140 and resources to support appropriate student learning opportunities. Scheduled clinical skills teaching within the curriculum is not enough; students must also be given access to 141 142 the clinical skills facilities for independent practice. Psychomotor skills require repeated and deliberate practice,²⁰ and without plenty of opportunity and time some students will be 143 144 predestined to fail. Some skills can be practiced at home if students have access to suitable 145 resources (e.g., suturing, knot tying, bandaging), and many institutions are embracing 146 flipped learning for clinical skills courses, to optimize the time students spend performing skills whilst in the laboratory.²¹ 147

148 **3. Preparing the overall OSCE circuit**

An OSCE typically consists of a circuit of multiple stations (Figure 3) of the same duration (e.g., 5-15 minutes each). The overall circuit must be blueprinted, ensuring constructive alignment between the specific learning outcomes and competencies to be assessed and the skills taught at that stage of the curriculum.²² Consideration should be given to the number of stations included versus feasibility.⁷ Increasing the number of stations in the circuit makes the test more reliable.²³ However, initially it may not be possible to run a large

- 155 circuit (e.g., 12-20 stations) due to the availability of examiners, technicians, and
- administrators, and their current level of expertise. In those cases, starting with a smaller
- 157 number of stations is more likely to make the OSCE achievable and successful.

159



160 Figure 3. An example OSCE circuit with 12 assessment stations and two change/rest points

161 An OSCE venue is a key resource to identify early in the planning process. There must be 162 sufficient space to set up all the stations with additional space for examiner briefing, debriefing and breaks, and a holding room for each group of students as they arrive. If 163 164 students need to move between buildings during the OSCE, additional staff will be required 165 to act as marshals, and student movement will need to be factored into the overall circuit 166 timing. Station specific logistics require additional consideration when designing the OSCE 167 circuit. Is a dark room required, as for ophthalmology or radiographic positioning? Does the 168 station require animals, which will require housing and handling facilities? Do specific 169 stations require power or access to water and a sink?

- 170 The OSCE circuit can either be delivered with all students starting at station one and
- 171 finishing at the final station, or, it can be delivered as a loop, with each student starting at a
- 172 different station and working round in order. The first option ensures each student faces the
- 173 same assessment in terms of station order, but will take additional time to deliver.²⁴ If
- 174 linked tasks are included within the assessment, the order of stations must reflect this. For

175 example, if students gown and glove and then move to a station to perform draping a 176 patient, then these two stations must be adjacent. Rest stations may be needed to allow 177 students to change clothing, walk between buildings, or re-focus after completing several stations. The flow between stations should be one way, with clear signposts and without the 178 179 potential for students crossing over, which could lead to confusion. If there are multiple 180 stations in one room, screens should be used to create clear boundaries between each 181 station, reduce distractions and prevent observation of peers in other stations. If students 182 are not told the content of the OSCE beforehand, then assessment security should be 183 protected by obscuring windows and placing 'no entry' signs on doors as soon as circuit set-184 up begins.

185 When delivering OSCEs for large cohorts there are two options: set up multiple OSCE circuits 186 or schedule the assessment over several days. Multiple circuits will increase the space, 187 equipment and staffing requirements but increase efficiency. When scheduling the OSCE 188 over several days, there may be concern from faculty and students regarding assessment 189 integrity should the assessment be shared with students sitting the OSCE after day one. 190 Consider if students will be told the content of the OSCE prior to arrival. As OSCEs assess a 191 student's ability to "Show How" to perform a skill requiring practice and experience, the 192 advantage a student would gain from prior knowledge of the assessment content should be 193 minimal.⁸ Sharing the OSCE content with all students a few days prior to the assessment can 194 overcome the perceived disadvantage to those students scheduled to go first and can also 195 help to dispel the myth that we are trying to trick students or catch them out, which may in 196 turn improve student confidence in the process. Conversely, not revealing the content of 197 specific stations forces students to study and practice a wider variety of tasks than those 198 that appear on the OSCE, which may have a positive learning effect.

199 **4. Preparing the stations**

200 Designing new OSCE stations requires time, planning and expertise. First, skills which are 201 appropriate for OSCE assessment must be identified. Then each station can be created, 202 including a scenario, an equipment list, a risk assessment, a grading tool such as a checklist 203 and/or rating scale, examiner information pack in paper or electronic format, and a plan of 204 how the station will be set up, which will be replaced by photographs once the station has 205 been tested (Figures 4 and 5). All new stations should be pilot tested by members of the

- course team to ensure all equipment is present and easily accessible and to allow the task
 completion to be timed; typically, a member of the team should be able to do the task in
 about half the allocated time. Ideally, new stations should be used under formative
 conditions to ensure they perform as expected before being included in a summative, high
 stakes OSCE. Assessment organizers may underestimate the quantity of resources required
 if each student is allowed multiple attempts at a task, such as intravenous cannula
- 212 placement, and therefore sufficient spares must be included on the equipment list.
- 213



- 215 Figure 4. A canine intravenous catheterization OSCE station photograph showing the
- 216 station plan for standardized set up.



Figure 5. An equine intravenous catheterization OSCE station photograph, with a close up
on the equipment on the right illustrating the station plan for standardized set up.

220 Where models are used for skills simulation, spare models should also be set up and readily 221 available in the event of a malfunction. A fundamental principle of OSCE design is that each 222 student has the same experience to reduce variation and support objective assessment.¹ 223 One factor that can affect perceived fairness is when equipment or a model malfunctions, 224 so having sufficient spares and consumables available at every station is important. 225 Examiners should be prepared for this eventuality through instructions included as part of 226 their station information pack on how to respond to a model or equipment malfunction, 227 action to take regarding the student's time allowance (e.g., making a note of the time or 228 pausing the timer on the station or the whole circuit) and how to respond to student 229 queries regarding the functionality of any models.

230 The OSCE should be designed and delivered with consideration of accessibility for both 231 examiners and students. Chairs should be provided for examiners and students to use 232 wherever this is appropriate, the height of work-surfaces should be reviewed, and 233 adjustable tables used if available. For stations such as gloving and gowning, consideration 234 must be given to clothing sizes and potential allergens to ensure all students have access to 235 the required equipment. If stations require students to evaluate colors, such as reading a 236 urinalysis strip, students with color blindness may require reasonable adjustments. The 237 principles of universal design can be applied to remove unnecessary obstacles to 238 achievement, such as inadequate time allowed for reading the station scenario for students with learning differences or using their second language.²⁵ Practically, ensuring the reading 239

time is long enough to accommodate all speeds is often easier than trying to run different timings within a circuit. For certain stations, small adaptations can be made to help ensure it is possible to complete the skill within the standardized time allocation. For example, at bandaging stations opening packaging and finding the end of the cohesive bandage material can be difficult for shaky hands. Therefore, pre-opening materials and folding over the end of the cohesive bandage removes a potential source of time loss for nervous students but has no impact on the overall skill assessment.

Once all the stations are set up, several members of the OSCE team and/or examiners
should walk around the whole circuit, checking each station to ensure everything necessary
is present and that signage is sufficient to guide students through the circuit.

250 **5. Preparing the examiners**

Every task included in an OSCE requires a suitable task-trained examiner who is competent 251 252 to mark the task being observed. Whilst some clinical skills may require an experienced 253 veterinarian or nurse (veterinary technician) as the examiner, skills such as animal handling 254 and communication can be assessed by experienced technicians, communication tutors, or 255 simulated clients. Including senior faculty members as examiners helps to communicate the 256 importance of engagement with OSCEs and facilitates examiner enrollment. Regardless of 257 their background and expertise, all examiners should receive training and follow the 258 standardized OSCE approach. During training is an opportunity to discuss the details of the 259 overall examination and each examiner's station information pack. Training will help to 260 ensure examiners are assessing students to the required standard, following assessment 261 protocols, complying with local regulations and using the grading tool (checklist or rating 262 scale) appropriately. Furthermore, examiner training should include the recognition of different sources of rater error such as fatigue, distraction and bias,^{8,26} so examiners 263 appreciate how such errors can undermine assessment validity,¹⁵ this will improve examiner 264 accuracy and consistency of judgements.²⁷ 265

There is evidence that having two examiners per task improves assessment reliability²⁸; however, this increases both assessment cost and faculty workload and therefore is not common practice in veterinary OSCEs. Increasing the number of stations within an assessment may have a more positive effect on assessment reliability than doubling examiners.⁸ Some institutions use videos to provide an additional level of assessment

scrutiny, offering a means of reviewing student performance if there are concerns relating
to a judgement or appeals. Being able to pause and re-wind video recordings can improve
rater accuracy,²⁹ but only if the video provides a clear view of the task. Two cameras may be
required to fully capture some tasks, and filming stations that involve live animals can pose
challenges due to animal motion and positioning.

276 The number of examiners required for the OSCE will depend on how many stations are 277 included in the circuit, how many days are needed to assess the entire cohort and how long 278 examiners will spend on active duty. One or more spare examiners should be available so 279 that in the event of illness or injury they can step in. Reserve examiners should ideally be 280 experienced and generalists, able to competently assess as many stations as possible. 281 Conflict exists between the desire to have the same examiner assess every student to ensure consistency³⁰ and interchanging examiners to prevent fatigue.³¹ The cognitive load 282 283 associated with OSCE assessment is significant.^{27,32} Thus Major³¹ suggests examiners should 284 be active for no more than half of each day but can be used on multiple days; this 285 recommendation is followed in some of the authors' institutions. Where multiple examiners 286 assess the same task, the team should meet prior to the OSCE to ensure consistency in 287 applying the grading tool, which will improve inter-rater reliability.

288 6. Preparing the OSCE delivery team

289 Beyond the examiners, a whole team is involved in setting up, running and administering 290 the OSCE. Administrative staff responsible for timetabling and assessment logistics need to 291 be included in the planning stages to ensure facilities, students, raters, and animals will be 292 available on the proposed assessment dates. The clinical skills team is usually responsible 293 for procurement of resources, setting up and taking down the OSCE stations. Additional 294 staff need to be recruited to facilitate smooth OSCE operation including checking-in the 295 students on arrival, marshaling around the circuit, collecting paperwork, managing 296 information technology such as the timing, sound system and tablets for marking, managing 297 animals if used, and assisting with resetting more complex stations. A senior examiner 298 should be present to oversee the OSCE and assist with any issues or challenges arising on 299 the day.

The OSCE organization team should recognize and reduce sources of interruption during
 OSCEs to minimize the impact on students and assessment validity. Planning for potential

302 disruptions is helpful. For example, if there is a problem with an individual station, such as a 303 student accident, issues with an animal, or breakage of equipment that cannot be fixed or 304 replaced, will the circuit be halted? If so, the process to pause the circuit should be overseen 305 by the OSCE team and included in examiner and student briefing. If routine fire alarm tests 306 are planned during OSCEs, consider requesting that they be rescheduled or if that is not 307 possible include a fire alarm warning in the student and examiner briefing. Have a protocol 308 for maintaining the assessment integrity should the fire alarm sound. For example, as 309 students and examiners evacuate the building, they remain together in the fire assembly 310 location and communicate with no one else.

311 **7. Preparing the students**

312 Ultimately the purpose of an OSCE is to support the learning, skill development and 313 progression of students. As well as taught practical classes, students need opportunities for 314 practice and rehearsal with feedback. As the OSCE format may be new to many students, 315 they need to become familiar with the process and have opportunities to develop the 316 associated 'assessment literacy'; this must be incorporated into the curriculum and OSCE preparations.^{33,34} An important component to an OSCE station is the time limit in which the 317 318 student must complete the task, as failure to complete the task within the permitted time 319 can result in failure even if the student's performance is deemed competent up to that 320 point.⁵ It is therefore helpful for students to have opportunities to rehearse skills under 321 timed conditions, whether through formative OSCEs or practicing skills with a timer. 322 Formative OSCEs serve to support the development of students' skills but also increase 323 awareness and confidence in the assessment format and reduce anxiety, whilst operating 324 within any logistical constraints imposed by examiner availability and running costs.¹⁸ 325 Student feedback supports the notion that "any mock OSCE is better than no mock OSCE".³⁵ 326 Peer or near-peer examiners can be used in practice OSCEs to reduce the workload on 327 faculty, and students video recording their performance can facilitate self- and peerassessment.³⁵ Demonstrations and video briefings can also provide valuable resources to 328 prepare students for the assessment environment.^{36–38} 329

330 Prior to the assessment, students need to be briefed on regulations, timing and

- 331 requirements. This should include any rules or expectations pertaining to clothing,
- equipment or items not permitted within the assessment center, such as phones and smart

333 watches. Additionally, students need to be aware of OSCE etiquette such as rules pertaining 334 to talking and verbalizing actions during the assessment. Examiners do not engage in 335 unnecessary small talk or communication that could distract or influence the student. 336 Typically, students are not permitted to speak during OSCEs unless communication is part of the task, as examiners are assessing the student's ability to "Show How" not their ability to 337 338 verbalize that they "Know How". Students verbalizing their actions can influence assessment 339 decisions if an examiner marks what was heard not seen, may prompt students at an 340 adjacent station if overheard, and of course in the workplace clinicians do not describe the 341 steps in front of clients.

342 In some institutions, sequestration or quarantining of students following the OSCE is 343 adopted to help prevent collusion, typically ending when the last students start the examination, although the beneficial effect is debated.⁸ In purely skills-based tasks, 344 345 sequestration of students may not be necessary, as knowing the station content ahead of 346 time may not be seen to be an advantage. When stations include knowledge-based 347 components within skills-based tasks (e.g., reading and interpreting the PCV value), then 348 sequestration or other adaptations (e.g., changing the blood sample for each group) may be 349 considered to ensure fairness. However, sequestering students requires an additional room and staff, places considerable time pressures on the students themselves, and contributes 350 to anxiety levels due to waiting.³⁹ 351

352

353 8. Preparing the animals

354 Animals may be used in OSCEs to test animal handling and physical examination skills. A 355 station may combine an animal with a model for part of the task, such as for injection 356 techniques. Organizers should carefully consider any use of live animals, as this constitutes 357 an educational use and is therefore likely to be subject to regulations including ethical 358 approval. If animals are used, they will need to be rotated to prevent over-use, so animal 359 handlers should be assigned to facilitate changeover as required. As multiple animals are 360 needed, each should have a 'record card' for the examiner to use as a source of reference, listing the animal's basic identification details including name, ear tag, and microchip. 361 362 Animal record cards that include a photograph allow for rapid identification, and pertinent 363 information like body condition score, age, clinical history, and temperament can also prove

- helpful (Figure 6). The use of animals necessitates additional risk assessments and planning
- to ensure appropriate handling and housing is available for all the animals required, and this
- in turn may impact the locations available for the assessment.

Name: Ares Breed: Alaskan Malamute Date of Birth: 20/08/2017 Sex/neuter status: Male (castrated) 981 001 xxx xxx 683 Chip number: **Dietary considerations:** Can have treats Other information e.g., behavioral, Reactive with entire male dogs body condition score (BCS), clinical BCS: 4/9 conditions No clinical abnormalities Chip checked prior to examination (tick to confirm)

Teaching Dog Information for OSCE Examiners

367

368 Figure 6. An example animal record card for use in examinations.

369 9. On the day

370 The core OSCE organization team will need to arrive early to carry out the "on the day"

- 371 checks, including a final inspection of each station. The examiners and students should have
- been given detailed instructions on when and where to report to on arrival, and accurate
- 373 records of attendance must be taken so that absences are rapidly detected and addressed
- either with adjustments to the student list or use of a spare examiner. Both students and
- examiners will need to be briefed, including relevant health and safety information.
- 376 Examiners often receive an additional briefing from the lead examiner for the session and
- 377 should be directed to check their station including their information pack and equipment.
- 378 Each examiner will have a station information pack containing guidance on station
- 379 operation, marking criteria, resetting the station between students, risk assessment, any
- 380 specific protocols relating to animal management or handling and disposal of samples.
- 381 Feedback sheets for examiners to report on both the station set up and grading tool are also
- useful. The pack should include guidance on acceptable forms of communication during the
- 383 assessment, including how to respond to student queries. For example, the pack may

include a scripted response such as "please refer to the station scenario, it contains all the
information you need to complete the task" and describe what to do if a student raises a
concern regarding equipment or a model's function. Finally, examiners should run through
their station by coming in early on the day of the OSCE or, if possible, the day before to
ensure they are familiar with the layout.

Examiner fatigue can lead to rater error, so breaks with drinks and food must be factored into the delivery plan to mitigate the negative effect this has on examiner accuracy.⁴⁰ There is some evidence to suggest the use of electronic grading tools may reduce examiner fatigue when compared to paper grading tools.^{40,41} Whatever grading method is used, either printing costs or IT equipment and support need to be included in budget considerations and examiner training.

395 10. Post assessment

396 Once the final group of students has completed the circuit, the process of debriefing, 397 reflection and tidying away the stations and equipment begins. All of the team, including 398 core OSCE organizers, examiners, animal handlers and administrators, should provide 399 feedback on the process, whether on feedback forms or at an in-person de-brief so that any 400 issues are identified to inform future refinements. Asking examiners to list common 401 mistakes made at their station or to record a video at their station before it is packed away can be useful; this can be used to provide cohort level feedback rapidly and generate future 402 403 learning resources for students to support flipped classroom learning.⁴² All paperwork and 404 data must be carefully and securely collated, and the assessment team will begin the 405 process of entering or retrieving and analyzing the results. A psychometrician can assist with 406 data analysis, oversee the standard setting process to establish the pass mark, and 407 determine reliability of the OSCE as a whole, each station and the examiners. Digital 408 marking tools have the advantage of generating results rapidly, and the interface can 409 require complete checklist or rating scale entries to avoid missing data points. When using 410 digital marking tools, some examiners may still prefer to write paper comments for 411 feedback purposes, so this too will need to be captured. The delivery of student feedback 412 will ultimately depend on institutional policy, but ideally all students should receive

individual feedback to support their continued development, and in a suitable timeframe tosupport those students who must complete remediation assessments.

415

416 CONCLUSION

417 Although the tips we have presented in this article may make the decision to start or 418 increase the use of OSCEs appear daunting, the educational benefits gained by assessing students at the "Shows How" level are significant. We have witnessed firsthand the 419 420 difference OSCEs can make to student motivation to engage with, practice and master a 421 wide range of animal handling and clinical skills. As veterinary education moves toward becoming competency-based, regular assessment of skills with procedures to retrain and 422 423 remediate poorly performing students are essential. Incorporating OSCEs into a curriculum 424 requires significant investment from both the institution and delivery team, and we hope 425 this teaching tip can help to support those responsible for delivering these challenging but 426 important and rewarding assessments.

427

428

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